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ARMANINO LLP

12657 Alcosta Blvd., Suite 500 San Ramon, CA 94583 ph 925.790.2600 fx 925.790.2601

EXTENDED TO JULY 15, 2016

Return of Organization Exempt From Income Tax
Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

▶ Do not enter social security numbers on this form as it may be made public. ► Information about Form 990 and its instructions is at www.irs.gov/form990.

tax year beginning SEP 1, 2014 and ending AUG 31, 2015 Open to Public Inspection

	01 11	e 2017 Calendar year, or tax year beginning DEL 1, 2014 and	chung r	OG JI, ZU.						
В	Check it applicat	C Name of organization		D Employer idea	ntific	ation number				
	Addr	0 SAN FRANCISCO SIMPHONI								
	Nam- chan	Doing business as		94	-11	156284				
	Initia retur	Number and street (or P.O. box if mail is not delivered to street address)	Room/suite	E Telephone nur	nber					
	Final	DAVIES SYMPHONY HALL, 201 VAN NESS			15)) 552-8000				
	termi ated	City or town, state or province, country, and ZIP or foreign postal code		G Gross receipts \$ 132,466,868.						
	Amer returi	SAN FRANCISCO, CA 34102-4385		H(a) Is this a grou	ıp re	turn				
	Appli tion	F Name and address of principal officer: SAKUKAKO FISHEK		for subordina	ates?	? Yes X No				
	pend	SAME AS C ABOVE		H(b) Are all subordina	tes inc	cluded? Yes No				
*************		empt status: X 501(c)(3) 501(c) () ◀ (insert no.) 4947(a)(1)	or 527	If "No," attac	:h a l	list. (see instructions)				
		te: ► WWW.SFSYMPHONY.ORG		H(c) Group exem						
		forganization: X Corporation Trust Association Other	L Year	of formation: 191	0 <u> M</u>	State of legal domicile; CA				
Pa	art I	Summary	· · · · · · · · · · · · · · · · · · ·							
a	1	Briefly describe the organization's mission or most significant activities: TO E.								
Activities & Governance		CULTURAL LIFE THROUGHOUT THE SPECTRUM OF								
er në	2	Check this box if the organization discontinued its operations or dispose	经第	ı	1					
Š	3	Number of voting members of the governing body (Part VI, line 1a)			3	84				
প	4	Number of independent voting members of the governing body (Part VI, line 1b)		5. 5485:	4	84				
ies.	5	Total number of individuals employed in calendar year 2014 (Part V, line 2a)			5	1015				
ξį	6	Total number of volunteers (estimate if necessary)			6	2058				
Acı	7a	Total unrelated business revenue from Part VIII, column (C), line 12			7a	104,453.				
	l b	Net unrelated business taxable income from Form 990-T, line 34			7b	84,999.				
	١,	Contributions and avoids (Dark VIII Bins 11)		Prior Year 29,977,66	=+	Current Year 31,646,868.				
Ë	8	Contributions and grants (Part VIII, line 1h) Program service revenue (Part VIII, line 2g)		30,710,12		31,343,913.				
Revenue	10	Program service revenue (Part VIII, line 2g) Investment income (Part VIII, column (A), lines 3, 4, and 7d)		30,955,87		3,568,257.				
R.	l	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		-460,023		-569,191.				
	11	Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)		91,183,64		65,989,847.				
	13	Grants and similar amounts paid (Part IX, column (A), lines 1-3)		115,850		73,569.				
	14	380) .	75,505.				
	1 45	Salaries, other compensation, employee benefits (Part IX, column (A), line 4)		43,832,86		44,345,861.				
Expenses	169	Professional fundraising fees (Part IX, column (A), line 11e)		410,198		238,346.				
en	h	Total fundraising expenses (Part IX, column (D), line 25) ► 4,913,1	22.			25075101				
Ĕ	17	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		30,207,21	2.	34,208,328.				
	18	Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)		74,566,128		78,866,104.				
	19	Revenue less expenses. Subtract line 18 from line 12		16,617,51		-12,876,257.				
Or Ses				ginning of Current Ye	\rightarrow	End of Year				
sets	20	Total assets (Part X, line 16)	2	41,896,19		327,799,634.				
let Ass ind Ba	21	Total liabilities (Part X, line 26)		46,579,023		60,435,411.				
Net	22	Net assets or fund balances. Subtract line 21 from line 20		95,317,173		267,364,223.				
Pa	art II	Signature Block				.,,1				
Unde	er pena	lties of perjury, Leclare that I have exampled this return, including accompanying schedule:	s and stateme	ents, and to the best o	f my	knowledge and belief, it is				
true,	corre	t, and complete.Declaration of prepare (other than officer) is based on all information of wi	ich preparer	has any knowledge.						
Sigr	1	Signature of officer		Date	1/2	(
Her	е	JIM KIRK, CFO		07///	12	016				
		Type or print name and title								
		Print/Type preparer's name Preparer's signature	[Date Check	· [_	PTIN				
Paid		JOHN PANETTA			mployed					
Prep		Firm's name ARMANINO LLP		Firm's EIN	<u> </u>	94-6214841				
Use	Only	Firm's address 12657 ALCOSTA BLVD, STE. 500								
		SAN RAMON, CA 94583-4600		Phone no.	925	5-790-2600				
May	the I	RS discuss this return with the preparer shown above? (see instructions)			X Yes No					

Par	tIII	Statement of Program Service Accomplishments	
		Check if Schedule O contains a response or note to any line in this Part III	X
1	Briefly	describe the organization's mission:	
	THE	SAN FRANCISCO SYMPHONY SETS THE HIGHEST POSSIBLE STANDARD FOR	
	EXC	ELLENCE IN MUSICAL PERFORMANCE AT HOME AND AROUND THE WORLD;	
	ENR	ICHES, SERVES, AND SHAPES CULTURAL LIFE THROUGHOUT THE SPECTRUM OF	
	BAY	AREA COMMUNITIES; MAINTAINS FINANCIAL STABILITY AND GAINS PUBLIC	
2	Did the	e organization undertake any significant program services during the year which were not listed on	
	the pri	ior Form 990 or 990-EZ?	No
	If "Yes	s," describe these new services on Schedule O.	
3		e organization cease conducting, or make significant changes in how it conducts, any program services?	No
		s," describe these changes on Schedule O.	
4	Descri	ibe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.	
		on 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and	
		ue, if any, for each program service reported.	
4a	(Code:) (Expenses \$ 66,876,763. including grants of \$ 73,569.) (Revenue \$ 31,935,593)	3.)
	THR	OUGH ITS ARTISTIC, EDUCATION AND COMMUNITY PROGRAMS, THE SAN	
	FRA	NCISCO SYMPHONY EACH YEAR SERVES MORE THAN 600,000 BAY AREA	
	RES	IDENTS AND VISITORS OF EVERY ECONOMIC AND CULTURAL BACKGROUND IN	
	OVE	R 200 CONCERTS. THE SYMPHONY ADDITIONALLY REACHES MILLIONS OF	
	OTH	ERS THROUGHOUT THE UNITED STATES AND ABROAD THROUGH TOURING,	
	REC	ORDING, THE WEB, AND RADIO AND TELEVISION BROADCASTS.	
	THE	GRAMMY AWARD WINNING SAN FRANCISCO SYMPHONY IS REGARDED	
	INT	ERNATIONALLY AS ONE OF THE FOREMOST AMERICAN ORCHESTRAS. UNDER	
	MUS	IC DIRECTOR MICHAEL TILSON THOMAS, THE SYMPHONY OFFERS EXCITING	
	CLA	SSICAL PROGRAMS WITH INTERNATIONALLY ACCLAIMED GUEST ARTISTS IN ITS	
	100	+ CONCERT SUBSCRIPTION SERIES. OTHER ANNUAL SERIES INCLUDE THE	
4b	(Code:) (Expenses \$)
4-	<i>(-</i> .		
4c	(Code:		<u> </u>
4d	Other	program services (Describe in Schedule O.)	
	(Expense	including grants of \$) (Revenue \$)	
4e	•	program service expenses > 66,876,763.	

Form 990 (2014) SAN FRANCISCO SYMPHONY Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		Х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4	X	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		Х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		Х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		Х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
	Schedule D, Part III	8	Х	
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9		Х
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent			
	endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	Х	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a	Х	
b	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	Х	
С	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		Х
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		X
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Х	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Х	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes." complete			
	Schedule D, Parts XI and XII	12a	Х	
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		Х
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		Х
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Х
b				
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b	Х	L
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		x
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		x
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17	Х	
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
	1c and 8a? If "Yes," complete Schedule G, Part II	18	Х	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes."			
	complete Schedule G, Part III	19		x
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		Х
	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
			000	

Form 990 (2014) SAN FRANCISCO SYMPHONY
Part IV Checklist of Required Schedules (continued)

			Yes	No
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	X	
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	X	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No", go to line 25a	24a		<u> </u>
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		<u> X</u>
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		<u> </u>
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or			
	former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes,"			٦,
	complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial			
	contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member			7.7
	of any of these persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
	instructions for applicable filing thresholds, conditions, and exceptions):		v	
a	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a	Х	77
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		X
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer,	00-		x
00	director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c 29	Х	
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	Λ	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation	20	х	
0.4	contributions? If "Yes," complete Schedule M	30	Λ	
31	Did the organization liquidate, terminate, or dissolve and cease operations?	24		x
22	If "Yes," complete Schedule N, Part I Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete	31		
32		32		x
33	Schedule N, Part II Did the organization own 100% of an entity disregarded as separate from the organization under Regulations	32		
33	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		x
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and	33		
0.7	Part V, line 1	34	х	
352	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		x
	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity	55a		
b	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?	000		
55	If "Yes," complete Schedule R, Part V, line 2	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
٠.	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		х
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?	<u> </u>		
	Note. All Form 990 filers are required to complete Schedule O	38	Х	

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Form 990 (2014) SAN FRANCISCO SYMPHONY Part V Statements Regarding Other IRS Filings and Tax Compliance

	Check if Schedule O contains a response or note to any line in this Part V	<u></u>		
			Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable			
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			
	(gambling) winnings to prize winners?	1c	X	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,			
	filed for the calendar year ending with or within the year covered by this return 2a			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	X	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	За	X	
b	If "Yes," has it filed a Form 990-T for this year? If "No," to line 3b, provide an explanation in Schedule O	3b	X	
	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a			
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		X
b	If "Yes," enter the name of the foreign country: ▶			
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		X
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		X
С	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5с		
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit			
	any contributions that were not tax deductible as charitable contributions?	6a		Х
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts			
	were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	Х	
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	X	
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required			
	to file Form 8282?	7с		X
d	If "Yes," indicate the number of Forms 8282 filed during the year			
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		X
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the			
	sponsoring organization have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter:			
	Initiation fees and capital contributions included on Part VIII, line 12			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
11	Section 501(c)(12) organizations. Enter:			
	Gross income from members or shareholders 11a			
b	Gross income from other sources (Do not net amounts due or paid to other sources against			
	amounts due or received from them.)			
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		
_	Note. See the instructions for additional information the organization must report on Schedule O.			
b	Enter the amount of reserves the organization is required to maintain by the states in which the			
	organization is licensed to issue qualified health plans			
	Enter the amount of reserves on hand	4.		v
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		X
b	If "Yes," has it filed a Form 720 to report these payments? If "No." provide an explanation in Schedule O	14b	990	(001:

SAN FRANCISCO SYMPHONY 94-1156284 Page 6 Form 990 (2014) Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI Section A. Governing Body and Management No Yes 84 1a Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O. 84 **b** Enter the number of voting members included in line 1a, above, who are independent Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other Х officer, director, trustee, or key employee? 2 3 Did the organization delegate control over management duties customarily performed by or under the direct supervision Х of officers, directors, or trustees, or key employees to a management company or other person? 3 Х Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? 4 Did the organization become aware during the year of a significant diversion of the organization's assets? 5 5 Did the organization have members or stockholders? 6 6 Х 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or Х more members of the governing body? 7a **b** Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or X persons other than the governing body? 7b Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: Х a The governing body? 8a **b** Each committee with authority to act on behalf of the governing body? Х 8b Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes." provide the names and addresses in Schedule O Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) Yes Nο 10a Did the organization have local chapters, branches, or affiliates? Х 10a **b** If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 11a b Describe in Schedule O the process, if any, used by the organization to review this Form 990. Х 12a Did the organization have a written conflict of interest policy? If "No," go to line 13 12a **b** Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Х 12b c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe Х 12c in Schedule O how this was done Х Did the organization have a written whistleblower policy? 13 13 Did the organization have a written document retention and destruction policy? 14 Х 14 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? a The organization's CEO, Executive Director, or top management official Х 15a Other officers or key employees of the organization Х 15b If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a X taxable entity during the year? 16a b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? 16b Section C. Disclosure List the states with which a copy of this Form 990 is required to be filed ▶CA

• •	Liet the states with which a copy of the form cools required to be med \$ ===
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) available
	for public inspection. Indicate how you made these available. Check all that apply.
	Own website Another's website X Upon request Other (explain in Schedule O)
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial

statements available to the public during the tax year. State the name, address, and telephone number of the person who possesses the organization's books and records:

JIM KIRK, CFO - (415) 552-8000 DAVIES SYMPHONY HALL, 201 VAN NESS, SAN FRANCISCO 94102-4585

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization n	or any related	orga	niza	tion	con	nper	sate	ed any current officer, di	rector, or trustee.	
(A)	(B)				C)			(D)	(E)	(F)
Name and Title	Average	(do		Pos		l than d	one	Reportable	Reportable	Estimated
	hours per	box	, unle	ss per	rson i	s both	n an	compensation	compensation	amount of
	week		cer ar	id a d	recto	r/trus	tee)	from	from related	other
	(list any	irecto						the	organizations	compensation
	hours for related	e or d	tee			sated		organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization
	organizations	Individual trustee or director	Institutional trustee		yee	mpen	4	(W-2/1099-WIGO)		and related
	below	dualt	ution	<u></u>	Key employee	st co	-e-			organizations
	line)	Indiv	Instit	Officer	Key e	Highest compensated employee	Former			
(1) SAKURAKO FISHER	30.00									
PRESIDENT		Х	4	X			4	0.	0.	0.
(2) GAIL L. COVINGTON	3.00							_	_	
VICE PRESIDENT		Х		Х				0.	0.	0.
(3) PAUL S. OTELLINI	3.00							_		
VICE PRESIDENT	2.22	Х		Х			Ų	0.	0.	0.
(4) DAVID R. STRAND	3.00								,	0
VICE PRESIDENT	2 70	Х		Х				0.	0.	0.
(5) ROBERT R. TUFTS	3.70	X		77				_	0	0
SECRETARY (6) AIDA M. ALVAREZ	1.00	Λ		X	_			0.	0.	0.
MEMBER BOARD OF GOVERNORS	1.00	Х						0.	0.	0.
(7) MICHAEL ANDERS	1.30	^						· ·	0.	<u></u>
MEMBER, BOARD OF GOVERNORS	1.50	Х						0.	0.	0.
(8) NANCY H. BECHTLE	2.40							•	•	
MEMBER, BOARD OF GOVERNORS		х						0.	0.	0.
(9) LYDIA I. BEEBE	1.60							-	-	
MEMBER, BOARD OF GOVERNORS		Х						0.	0.	0.
(10) ATHENA T. BLACKBURN	1.20									
MEMBER, BOARD OF GOVERNORS		Х						0.	0.	0.
(11) JEFF BLEICH	1.20									
MEMBER, BOARD OF GOVERNORS		Х						0.	0.	0.
(12) BARBARA BROOKINS	1.50									
MEMBER, BOARD OF GOVERNORS		Х						0.	0.	0.
(13) CAROL FRANC BUCK	1.00							_		
MEMBER, BOARD OF GOVERNORS		Х						0.	0.	0.
(14) MRS. HERBERT E. CAEN	1.00									
MEMBER, BOARD OF GOVERNORS	1 00	Х						0.	0.	0.
(15) KELLY LYNN CANADY	1.00								•	•
MEMBER, BOARD OF GOVERNORS	1 00	Х	-			_		0.	0.	0.
(16) RICHARD A. CARRANZA	1.00	~						_	_	_
MEMBER, BOARD OF GOVERNORS (17) CAROL CASEY	1.50	Х	-			-		0.	0.	0.
MEMBER, BOARD OF GOVERNORS	1.50	Х						0.	0.	0.
HEREBER, BOARD OF GOVERNORS	I	Λ		l	L		<u> </u>	1 0.	U •	- 000 (sa.t.t)

432007 11-07-14 Form **990** (2014)

	Francisco Di					l			<u> </u>	ZUI Fage U
Section A. Onicers, Directors,	I	ПОУ	ees,			gnes	it C		, ,	(E)
(A) Name and title	(B) Average hours per week	box	not cl	ss per	ition more rson i	than o s both or/trus	n an	(D) Reportable compensation from	(E) Reportable compensation from related	(F) Estimated amount of other
	(list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	compensation from the organization and related organizations
(18) DEAN CASH	1.00									
MEMBER, BOARD OF GOVERNORS		Х						0.	0.	0.
(19) IRIS CHAN MEMBER, BOARD OF GOVERNORS	1.50	Х						0.	0.	0.
(20) JOHN S. CHEN	1.00							•	•	•
MEMBER, BOARD OF GOVERNORS	200	х						0.	0.	0.
(21) DR. YANEK S. Y. CHIU	1.00								_	
MEMBER, BOARD OF GOVERNORS	1 10	Х						0.	0.	0.
(22) MATT COHLER MEMBER, BOARD OF GOVERNORS	1.40	х						0.	0.	0.
(23) MARGARET LIU COLLINS MEMBER, BOARD OF GOVERNORS	1.30	Х						0.	0.	0.
(24) NANCY R. CONNER	1.00									
MEMBER, BOARD OF GOVERNORS		х						0.	0.	0.
(25) MICHLE BEIGEL CORASH	2.40									
MEMBER, BOARD OF GOVERNORS		Х	4					0.	0.	0.
(26) COURTENAY C. CORRIGAN	1.40									
MEMBER, BOARD OF GOVERNORS		Х						0.	0.	0.
1b Sub-total								0.	0.	0.
c Total from continuation sheets to Par	rt VII, Section A							2,970,478.	0.	361,778.
d Total (add lines 1b and 1c)								2,970,478.	0.	361,778.
2 Total number of individuals (including b	out not limited to th	ose	liste	d ab	ove) wh	o re	ceived more than \$100,	000 of reportable	

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization

3 Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual

4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual

5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person

5 X

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
MTT INC., 1745 BROADWAY, 18TH FLOOR, NEW		
YORK, NY 10019	MUSIC DIRECTOR	2,715,815.
TOUR ARTS, 700 LARKSPUR LANDING CIRCLE,		
SUITE 199-25, LARKSPUR, CA 9493	TOURING SERVICES	1,343,098.
MCCALL ASSOCIATES, 2525 16TH STREET, SUITE		
311, SAN FRANCISCO, CA 94103	CATERING/MEALS	773,057.
SD&A TELESERVICES INC., 5757 WEST CENTURY	PROFESSIONAL	
BLVD., SUITE 300, LOS ANGELES, CA 90045	FUNDRAISER	761,124.
OPUS 3 ARTISTS, 470 PARK AVENUE SOUTH, 9TH		
FLOOR, NEW YORK, NY 10016	ARTISTIC MANAGEMENT	586,665.
2 Total number of independent contractors (including but not limited to those listed \$100,000 of compensation from the organization ► 55	d above) who received more than	

Form 990 SAN FRANC	CISCO SY	MŁ	OH	NΥ					94-115	6284
Part VII Section A. Officers, Directors, Tru	ustees, Key Er	nplo	yee	s, an	ıd H	lighe	est	Compensated Employe	es (continued)	
(A)	(B)			(C				(D)	(E)	(F)
Name and title	Average			Posi				Reportable	Reportable	Estimated
	hours	(c	heck	all t	hat	арр	ly)	compensation	compensation	amount of
	per							from	from related	other
	week	_				yee		the	organizations	compensation
	(list any	recto				em plo		organization	(W-2/1099-MISC)	from the
	hours for	ordi	96			ated		(W-2/1099-MISC)		organization
	related	ustee	trust		e e	suedi				and related
	organizations below	ual tr	tional		yoldı	tcom	_			organizations
	line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(27) MRS. ROBERT A. CORRIGAN	1.00	=	=	-			F			
	1.00	Х						0.	0.	^
MEMBER, BOARD OF GOVERNORS	2 20	Λ		-				0.	0.	0.
(28) DEREK L. DEAN	2.30	. ,							0	0
MEMBER, BOARD OF GOVERNORS	1 00	Х						0.	0.	0.
(29) ROBERTA DENNING	1.20								•	•
MEMBER, BOARD OF GOVERNORS	1 00	Х						0.	0.	0.
(30) DIXON R. DOLL	1.00	ļ								
MEMBER, BOARD OF GOVERNORS		Х						0.	0.	0.
(31) MARY C. FALVEY	2.00									
MEMBER, BOARD OF GOVERNORS		Х						0.	0.	0.
(32) MRS. DONALD G. FISHER	1.00								_	_
MEMBER, BOARD OF GOVERNORS		Х						0.	0.	0.
(33) MARY FRANCIS	1.20				4					
MEMBER, BOARD OF GOVERNORS		Х						0.	0.	0.
(34) DAVID A. FRIEDBERG	1.20		1							
MEMBER, BOARD OF GOVERNORS		Х						0.	0.	0.
(35) A. JOHN GAMBS	3.10				7					
MEMBER, BOARD OF GOVERNORS		Х						0.	0.	0.
(36) PRISCILLA B. GEESLIN	1.00									
MEMBER, BOARD OF GOVERNORS		Х						0.	0.	0.
(37) CHARLES M. GESCHKE	1.40									
MEMBER, BOARD OF GOVERNORS		Х			7			0.	0.	0.
(38) GORDON P. GETTY	1.00									
MEMBER, BOARD OF GOVERNORS		Х						0.	0.	0.
(39) JOHN D. GOLDMAN	2.40									
MEMBER, BOARD OF GOVERNORS		х						0.	0.	0.
(40) EMMA GOLTZ	1,00									
MEMBER, BOARD OF GOVERNORS		Х						0.	0.	0.
(41) ANETTE L. HARRIS	1.00							-	-	-
MEMBER, BOARD OF GOVERNORS		Х						0.	0.	0.
(42) GARY L. HEIDENREICH	1.30							•	•	
MEMBER BOARD OF GOVERNORS		х						0.	0.	0.
(43) JIM HENRY	1.50								0.1	
MEMBER, BOARD OF GOVERNORS	1.30	х						0.	0.	0.
(44) KENNETH L. HIRSCH	1.70	25						•	•	•
MEMBER BOARD OF GOVERNORS	1.70	Х						0.	0.	0.
(45) DAVID A. HOYT	1.40	25						•	•	•
MEMBER, BOARD OF GOVERNORS	1.10	Х						0.	0.	0.
(46) GREGORY E. JOHNSON	2.00		\vdash	\dashv				0.	0.	<u></u>
MEMBER, BOARD OF GOVERNORS	2.00	Х						0.	0.	0.
MINDER, DORED OF GOVERNORS	ı	Λ				l		0.	0.	<u> </u>
T. I. B. I. W. C										
Total to Part VII, Section A, line 1c										

Form 990 SAN FRANC	TOCO DI	TILE	пО	14 I					94-115	0204
Part VII Section A. Officers, Directors, Tru	stees, Key Er	nplo	yee	s, an	ıd H	lighe	est (Compensated Employe	es (continued)	
(A)	(B)			(C				(D)	(E)	(F)
Name and title	Average			Posi	-			Reportable	Reportable	Estimated
	hours	(c	heck	all t	hat	арр	ly)	compensation	compensation	amount of
	per							from	from related	other
	week					yee		the	organizations	compensation
	(list any	ector				m plo		organization	(W-2/1099-MISC)	from the
	hours for	Individual trustee or director	a.			Highest compensated employee		(W-2/1099-MISC)		organization
	related	stee (ruste			oen sa				and related
	organizations	altru	Institutional trustee		Key employee	comp				organizations
	below	ividu	tituti	Officer	/ em	hest	Former			
	line)	Pul	lus	#0	ē.	Hig	For			
(47) MARK A. JUNG	1.00									
MEMBER, BOARD OF GOVERNORS		Х						0.	0.	0.
(48) JUDI KANTER	1.40									
MEMBER, BOARD OF GOVERNORS		Х						0.	0.	0.
(49) MRS. WILLIAM R. KIMBALL	1.00									
MEMBER BOARD OF GOVERNORS		х						0.	0.	0.
(50) F. CURT KIRSCHNER	1.40							4		
MEMBER, BOARD OF GOVERNORS	1110	Х						0.	0.	0.
(51) RICHARD M. KOVACEVICH	1.70	22						0.	0.	0 •
MEMBER, BOARD OF GOVERNORS	1.70	Х						0.	0.	0.
· · · · · · · · · · · · · · · · · · ·	1 00	Λ			-			0.	0.	0.
	1.00	7.7							0	^
MEMBER, BOARD OF GOVERNORS	1 00	Х		-				0.	0.	0.
(53) CHRISTINE E. LAMOND	1.00								•	•
MEMBER, BOARD OF GOVERNORS	1 00	Х		4				0.	0.	0.
(54) PATRICIA LEE-HOFFMANN	1.00						4			
MEMBER, BOARD OF GOVERNORS		Х						0.	0.	0.
(55) MAX LEVCHIN	1.40					K				
MEMBER, BOARD OF GOVERNORS		X						0.	0.	0.
(56) FRED M. LEVIN	1.40)		
MEMBER, BOARD OF GOVERNORS		Х						0.	0.	0.
(57) MARYON DAVIES LEWIS	1.00									
MEMBER, BOARD OF GOVERNORS		Х			7			0.	0.	0.
(58) RAYMOND K. Y. LI	1.00									
MEMBER, BOARD OF GOVERNORS		Х						0.	0.	0.
(59) GORRETTI LO LUI	1.20									
MEMBER, BOARD OF GOVERNORS		х						0.	0.	0.
(60) MARC T. MACAULAY	1,60									
MEMBER, BOARD OF GOVERNORS		х						0.	0.	0.
(61) REBECCA MACIEIRA-KAUFMANN	1.20								•	•
MEMBER, BOARD OF GOVERNORS	1.20	Х						0.	0.	0.
(62) RICHARD B. MADDEN	1.60	Λ			-			0.	0.	0.
	1.00	7.7							0	0
MEMBER, BOARD OF GOVERNORS	1 20	Х		-				0.	0.	0.
(63) MRS. MERRILL L. MAGOWAN	1.30									
MEMBER, BOARD OF GOVERNORS	1 00	Х						0.	0.	0.
(64) MRS. J. STANLEY MATTISON	1.00								_	_
MEMBER, BOARD OF GOVERNORS		Х						0.	0.	0.
(65) AMY S. MCCOMBS	1.10									
MEMBER, BOARD OF GOVERNORS		Х	L					0.	0.	0.
(66) NAN TUCKER MCEVOY	1.00									
MEMBER, BOARD OF GOVERNORS		Х						0.	0.	0.
Total to Part VII, Section A, line 1c										
Total to Fart VII, Occilott A, little TC								<u> </u>		

Form 990 SAN FRANC	TOCO DI	ME	'nО	II II					94-115	0204
Part VII Section A. Officers, Directors, Tru	ıstees, Key Er	nplo	yee	s, ar	nd H	lighe	est (Compensated Employe	es (continued)	
(A)	(B)			(C				(D)	(E)	(F)
Name and title	Average			Posi	tion			Reportable	Reportable	Estimated
	hours	(cl	heck	all t	hat	арр	ly)	compensation	compensation	amount of
	per							from	from related	other
	week					yee		the	organizations	compensation
	(list any	ector				old m		organization	(W-2/1099-MISC)	from the
	hours for	ordir	a.			ted e		(W-2/1099-MISC)		organization
	related	stee (ruste		m.	seu sa				and related
	organizations	Individual trustee or director	Institutional trustee		Key employee	Highest compensated employee				organizations
	below	lividu	tituti	Officer	y em j	hest	Former			
-	line)	ıl	SI.	#0	æ.	'≟'	Fo			
(67) KENNETH P. MCNEELY	1.00								_	_
MEMBER, BOARD OF GOVERNORS		Х						0.	0.	0.
(68) WILLIAM F. MEEHAN III	1.50									
MEMBER, BOARD OF GOVERNORS		Х						0.	0.	0.
(69) J. WILLIAM MORRIS III	2.00									
MEMBER, BOARD OF GOVERNORS		X						0.	0.	0.
(70) MRS. JOHN F. NICOLAI	1.00									
MEMBER, BOARD OF GOVERNORS		Х						0.	0.	0.
(71) ROBERT G. O'DONNELL	1.50									
MEMBER, BOARD OF GOVERNORS		Х						0.	0.	0.
(72) MRS. JAMES C. PARAS	1.00								-	
MEMBER, BOARD OF GOVERNORS		Х						0.	0.	0.
(73) PERRY PELOS	1.20	<u> </u>							· ·	
MEMBER, BOARD OF GOVERNORS		х						0.	0.	0.
(74) MARK A. PERRY	1.20	22						· ·	•	•
MEMBER, BOARD OF GOVERNORS	1.20	Х					7	0.	0.	0.
(75) LAURA K. PFAFF	1.00	- 22						0.	0.	0 •
MEMBER, BOARD OF GOVERNORS	1.00	X						0.	0.	0.
(76) PAULA B. PRETLOW	1.70	Δ						0.	0.	0.
	1.70	Х						0.	0.	0.
MEMBER, BOARD OF GOVERNORS	1 20	Λ						0.	0.	0 .
(77) KAUSIK RAJGOPAL	1.20	7.7							0	_
MEMBER, BOARD OF GOVERNORS	1 00	Х		4				0.	0.	0 .
(78) RICHARD M. ROSENBERG	1.80								•	•
MEMBER, BOARD OF GOVERNORS	1 00	Х						0.	0.	0
(79) ALI ROWGHANI	1.20									
MEMBER, BOARD OF GOVERNORS		Х						0.	0.	0 .
(80) FREDERIC M. SEEGAL	1.50								_	_
MEMBER, BOARD OF GOVERNORS		Х						0.	0.	0.
(81) SHARON L. SETO	1.00									
MEMBER, BOARD OF GOVERNORS		Х						0.	0.	0.
(82) MRS. GEORGE P. SHULTZ	1.00									
MEMBER, BOARD OF GOVERNORS		X						0.	0.	0.
(83) TRINE SORENSEN	1.80									
MEMBER, BOARD OF GOVERNORS		Х						0.	0.	0.
(84) PATRICIA SUGHRUE SPRINCIN	1.70									
MEMBER, BOARD OF GOVERNORS		Х						0.	0.	0.
(85) NICHOLAS E. TOUSSAINT	1.50									
MEMBER, BOARD OF GOVERNORS		х						0.	0.	0.
(86) TONY TROUSSET	1.30	T							J.	3.
MEMBER, BOARD OF GOVERNORS		х						0.	0.	0.
	1								J.	
Tatal to Doub VIII. Continue A. line do										
Total to Part VII, Section A, line 1c								l		

Form 990 SAIN FRAINC	TECO EX	MF	'HU	Y PI					94-115	0 2 0 4
Part VII Section A. Officers, Directors, Tru	stees, Key Er	nplo	yee	s, ar	nd H	lighe	est	Compensated Employe	ees (continued)	
(A)	(B)			(0	C)			(D)	(E)	(F)
Name and title	Average			Posi				Reportable	Reportable	Estimated
ramo ana mio	hours	(c		all t			lv)	compensation	compensation	amount of
	per		T			Г	.,,	from	from related	other
	week					- e		the	organizations	compensation
	(list any	į				ploy		organization	(W-2/1099-MISC)	from the
	hours for	or director				d em		(W-2/1099-MISC)	(** 2) 1000 (***)	organization
	related	96 OF	ste			sate		(11 2) 1000 111100)		and related
	organizations	ruste	Ę		yee	m per				organizations
	below	dualt	tion	ا ا	n plo	st co	-			organization o
	line)	Individual trustee	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(87) M. ISABEL VALDES	1.00	_	 		_	_	_			
MEMBER, BOARD OF GOVERNORS	1.00	Х						0.	0.	0.
(88) JACK WILLIAM VAN GEEM	1.00	22						- 0.	0.	0.
MEMBER, BOARD OF GOVERNORS	1.00	Х						0.	0.	0.
(89) GE WANG	1.50	- 22		Н				0.	0.	0.
MEMBER, BOARD OF GOVERNORS	1.50	Х						0.	0.	0.
(90) ANITA L. WORNICK	1.00	Δ						0.	0.	0.
MEMBER, BOARD OF GOVERNORS	1.00	Х						0.	0.	0.
(91) PAUL H. BAASTAD	1.20	Λ		Н				0.	0.	0.
LIFE GOVERNOR	1.20	Х						0.	0.	0.
(92) ANDREW S. BERWICK, JR.	1.00	Δ						0.	0.	0.
LIFE GOVERNOR	1.00	Х						0.	0.	0.
(93) PAUL A. BISSINGER, JR.	1.00	- 22		Н				0.	0.	<u></u>
LIFE GOVERNOR	1.00	Х						0.	0.	0.
(94) MRS. HAROLD BRUMBAUM	1.00	22						0.	0.	<u></u>
LIFE GOVERNOR	1.00	Х						0.	0.	0.
(95) MRS. W. JOHN BUCHANAN	1.00								•	•
LIFE GOVERNOR	2000	X						0.	0.	0.
(96) RAMON C. CORTINES	1.00)		<u>_</u>
LIFE GOVERNOR		Х						0.	0.	0.
(97) PHILIP S. EHRLICH	1.00									
LIFE GOVERNOR		Х						0.	0.	0.
(98) MRS. A. BARLOW FERGUSON	1.00									
LIFE GOVERNOR		Х						0.	0.	0.
(99) JAMES C. HORMEL	1.00									
LIFE GOVERNOR		Х						0.	0.	0.
(100) EFF W. MARTIN	1.00									
LIFE GOVERNOR		Х						0.	0.	0.
(101) ELLEN MAGNIN NEWMAN	1.50									
LIFE GOVERNOR		Х						0.	0.	0.
(102) MRS. WILLIAM H. ORRICK, JR.	1.00									
LIFE GOVERNOR		Х						0.	0.	0.
(103) CARL F. PASCARELLA	1.00									
LIFE GOVERNOR		Х						0.	0.	0.
(104) MRS. EVAN R. PETERS	1.00								_	_
LIFE GOVERNOR	4.55	Х		Щ				0.	0.	0.
(105) GENELLE RELFE	1.00									_
LIFE GOVERNOR	4	Х		Ш				0.	0.	0.
(106) GEORGE R. ROBERTS	1.00	<u></u>							_	_
LIFE GOVERNOR		X						0.	0.	0.
Total to Part VII, Section A, line 1c	<u></u>	<u></u>	<u></u> .	<u></u> .	<u></u>	<u></u> .				

Form 990 SAN FRANC	<u> </u>								94-115	<u> </u>	
Part VII Section A. Officers, Directors, Tru	ıstees, Key Er	nplo	yee	s, ar	nd H	lighe	est (Compensated Employe	es (continued)		
(A)	(B)			(((D)	(F)		
Name and title	Average			Posi				Reportable	(E) Reportable	Estimated	
	hours	(cl	neck	all t	hat	арр	ly)	compensation	compensation	amount of	
	per							from	from related	other	
	week	١.				yee		the	organizations	compensation	
	(list any	rector				omple		organization	(W-2/1099-MISC)	from the	
	hours for	ordi	ee			ated		(W-2/1099-MISC)		organization	
	related	ustee	trust		96	suedu				and related	
	organizations below	ual tr	tional		yoldı	tcon	_			organizations	
	line)	Individual trustee or director	nstitutional trustee	Officer	Key employee	Highest compensated employee	Former				
(107) MRS. CHARLES R. SCHWAB	1.00	_	_		_						
LIFE GOVERNOR	1.00	Х						0.	0.	0.	
(108) BARRY H. STERLING	1.00								•		
LIFE GOVERNOR		Х						0.	0.	0.	
(109) DONALD T. VALENTINE	1.00										
LIFE GOVERNOR		Х						0.	0.	0.	
(110) F. CLARK WARDEN	1.00										
LIFE GOVERNOR		Х						0.	0.	0.	
(111) WILLIAM J. ZELLERBACH	1.00										
LIFE GOVERNOR		Х						0.	0.	0.	
(112) BRENT ASSINK	60.00							455 055			
EXECUTIVE DIRECTOR	60.00			Х				477,855.	0.	64,783.	
(113) JAMES KIRK	60.00			77			7	216 174	0	20 771	
CHIEF FINANCIAL OFFICER	60.00			X				216,174.	0.	30,771.	
(114) JOHN KIESER	60.00				37		4	205 701	0	E4 066	
GENERAL MANAGER (115) ANNE JOHNSON	60.00				X	4		205,791.	0.	54,866.	
	80.00				х			304,949.	0.	E /110	
DIRECTOR, DEVELOPMENT (116) RUSSELL KELBAN	60.00				Λ			304,343.	0.	5,419.	
CHIEF MARKETING DIRECTOR	00.00				X			201,641.	0.	9,410.	
(117) ALEXANDER BARANTSCHIK	60.00				22			201,041.	<u> </u>	J, 410.	
CONCERTMASTER	00.00					х		537,182.	0.	103,532.	
(118) CAREY BELL	60.00							337,1324			
PRINCIPAL CLARINET	0000					x		266,564.	0.	25,851.	
(119) JONATHAN VINOCOUR	60.00										
PRINCIPAL VIOLA						x		261,285.	0.	22,714.	
(120) MARK INOUYE	60.00									-	
PRINCIPAL TRUMPET						Х		279,825.	0.	31,064.	
(121) RAGNAR BOHLIN	60.00										
CHORUS DIRECTOR						Х		219,212.	0.	13,368.	
		1									
	•		•								

94-1156284

Form 990 (2014) SAN FRANCISCO SYMPHONY
Part VIII Statement of Revenue

		Check if Schedule O contains a response	e or note to any lin	e in this Part VIII			
			,	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512 - 514
S S	1 :	a Federated campaigns 1a					012 011
ant	•	b Membership dues 1b					
Ω, E		c Fundraising events 1c	6,429,475.				
ifts,		d Related organizations 1d	, ,				
nia G		e Government grants (contributions) 1e	769,600.				
Sir		f All other contributions, gifts, grants, and	,				
uti Je		similar amounts not included above	24,447,793.				
o i		Noncash contributions included in lines 1a-1f: \$	3,551,528.				
Contributions, Gifts, Grants and Other Similar Amounts		n Total. Add lines 1a-1f		31,646,868.			
<u> </u>			Business Code				
o o	2	a CONCERT & RELATED REVENUES	711130	30,338,218.	30,338,218.		
, vic	_	VOLUNTEER COUNCIL	711130	766,960.	766,960.		
Ser		SFS MEDIA	515100	238,735.	238,735.		
Program Service Revenue		d					
ogra Be		9					
Pro	•	All other program service revenue					
		Total. Add lines 2a-2f		31,343,913.	1		
	3	Investment income (including dividends, inte	rest, and				
		other similar amounts)		-6,561,205.		66,606.	-6,627,811.
	4	Income from investment of tax-exempt bond					
	5	Royalties)				
		(i) Real	(ii) Personal				
	6	a Gross rents	37,847.				
	- 1	b Less: rental expenses	0.				
		Rental income or (loss)	37,847.				
		d Net rental income or (loss)		37,847.		37,847.	
	7	Gross amount from sales of (i) Securities					
		assets other than inventory 73,220,670	. 113,072.				
		b Less: cost or other basis					
		and sales expenses 63,147,744	56,536.				
		Gain or (loss) 10,072,926	56,536.	10 100 150			10 100 150
		d Net gain or (loss)	.	10,129,462.			10,129,462.
e	8	Gross income from fundraising events (not					
Other Revenu		including \$ 6,429,475. of					
Re		contributions reported on line 1c). See	a 1,248,609.				
ЭĒ		,	a 1,248,609. b 2,560,221.				
ᅙ		Less: direct expenses	D 2,300,221.	-1,311,612.			-1,311,612.
		Net income or (loss) from fundraising eventsGross income from gaming activities. See	P	-,511,512.			_,511,512.
	9	5 · 11 · 10	a				
			b				
		Net income or (loss) from gaming activities	—				
		a Gross sales of inventory, less returns					
			a 1,304,200.				
			b 712,520.				
		Net income or (loss) from sales of inventory		591,680.	591,680.		
l		Miscellaneous Revenue	Business Code				
	11 :	MISCELLANEOUS	900099	112,894.			112,894.
	-	b					
		d All other revenue					
		e Total. Add lines 11a-11d		112,894.			
	12	Total revenue. See instructions.		65,989,847.	31,935,593.	104,453.	2,302,933.

Form 990 (2014) SAN FRANCISCO SYMPHONY Part IX Statement of Functional Expenses

Secti	Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A). Check if Schedule O contains a response or note to any line in this Part IX										
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses						
1	Grants and other assistance to domestic organizations		одренеее	general expenses	скропосс						
	and domestic governments. See Part IV, line 21	73,569.	73,569.								
2	Grants and other assistance to domestic										
	individuals. See Part IV, line 22										
3	Grants and other assistance to foreign										
	organizations, foreign governments, and foreign										
	individuals. See Part IV, lines 15 and 16										
4	Benefits paid to or for members										
5	Compensation of current officers, directors,										
	trustees, and key employees	1,500,113.	463,890.	918,059.	118,164.						
6	Compensation not included above, to disqualified										
	persons (as defined under section 4958(f)(1)) and										
	persons described in section 4958(c)(3)(B)										
7	Other salaries and wages	30,913,701.	26,645,980.	2,326,432.	1,941,289.						
8	Pension plan accruals and contributions (include										
	section 401(k) and 403(b) employer contributions)	4,331,712.		148,697.	72,005.						
9	Other employee benefits	5,426,244.	4,748,904.	439,732.	237,608.						
10	Payroll taxes	2,174,091.	1,819,032.	193,322.	161,737.						
11	Fees for services (non-employees):										
а	Management	110 050		110 050							
b	Legal	112,360.		112,360.							
С	Accounting	192,794.	01 050	192,794.							
d	Lobbying	21,260.	21,260.		020 246						
е	Professional fundraising services. See Part IV, line 17	238,346.		464 000	238,346.						
f	Investment management fees	464,822.		464,822.							
g	Other. (If line 11g amount exceeds 10% of line 25,	2 205 576	2 022 015	260 010	200 751						
	column (A) amount, list line 11g expenses on Sch 0.)	3,385,576.	2,923,915.	260,910.	200,751.						
12	Advertising and promotion	1,555,509.	1,314,037.	14,023.	227,449.						
13	Office expenses	1,136,739.	711,671.	318,733.	106,335.						
14	Information technology	452,310.	91,409.	332,307.	28,594.						
15	Royalties	15,615.	15,615. 212,479.	439,376.	38,825.						
16	Occupancy	123,924.	58,281.	24,533.	41,110.						
17	Travel	143,924.	30,201.	24,333.	41,110.						
18	Payments of travel or entertainment expenses										
40	for any federal, state, or local public officials										
19	Conferences, conventions, and meetings										
20 21	Interest Payments to affiliates										
22	Depreciation, depletion, and amortization	1,657,273.	1,457,075.	105,324.	94,874.						
23		473,324.	69,959.	403,365.	31/0/11						
24	Other expenses. Itemize expenses not covered	17575211	03/3030	200,0001							
	above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.)										
а	CONCERT PRODUCTION	21,065,947.	21,046,843.	19,104.							
b	OTHER EXPENSES	1,906,482.	462,961.	168,052.	1,275,469.						
c	CREDIT CARD FEES	674,006.	522,320.	21,236.	130,450.						
d	EQUIPMENT RENTAL AND MA	175,104.	101,257.	73,775.	72.						
	All other expenses	104,603.	5,296.	99,263.	44.						
25	Total functional expenses. Add lines 1 through 24e	78,866,104.	66,876,763.	7,076,219.	4,913,122.						
26	Joint costs. Complete this line only if the organization			•	•						
	reported in column (B) joint costs from a combined										
	educational campaign and fundraising solicitation.										
	Check here if following SOP 98-2 (ASC 958-720)	3,243,787.	2,377,796.	330,788.	535,203.						
				-	Form 990 (2014)						

Form 990 (2014)
Part X Balance Sheet

aı	tΧ	Balance Sheet			
		Check if Schedule O contains a response or note to any line in this Part X			
			(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing	7,079,639.	1	5,672,070
	2	Savings and temporary cash investments		2	
	3	Pledges and grants receivable, net	8,334,815.	3	9,528,196
	4	Accounts receivable, net	3,015,480.	4	1,252,249
	5	Loans and other receivables from current and former officers, directors,			
		trustees, key employees, and highest compensated employees. Complete			
		Part II of Schedule L		5	
	6	Loans and other receivables from other disqualified persons (as defined under			
		section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing			
		employers and sponsoring organizations of section 501(c)(9) voluntary			
Assets		employees' beneficiary organizations (see instr). Complete Part II of Sch L		6	
	7	Notes and loans receivable, net	3,069,213.	7	3,054,198
!	8	Inventories for sale or use	657,940.	8	625,810
	9	Prepaid expenses and deferred charges	3,430,711.	9	4,950,71
	_	Land, buildings, and equipment: cost or other			, ,
		basis. Complete Part VI of Schedule D 10a 35,443,698.			
	b	Less: accumulated depreciation 10b 17,655,028.	18,094,046.	10c	17,788,670
	11	Investments - publicly traded securities	238,578,662.	11	197,896,593
	12	Investments - other securities. See Part IV, line 11	50,747,249.	12	78,586,51
	13	Investments - program-related. See Part IV, line 11	30,722,722,7	13	.0,000,000
	14	Intangible assets		14	
	15	Other assets. See Part IV, line 11	8,888,438.	15	8,444,61
	16	Total assets. Add lines 1 through 15 (must equal line 34)	341,896,193.	16	327,799,63
_	17	Accounts payable and accrued expenses	4,171,222.	17	4,451,98
	18	Grants payable	1,1,1,1,111	18	1,131,30
	19	Deferred revenue	12,718,555.	19	12,297,40
	20	Tax-exempt bond liabilities		20	
	21	E		21	
	22	Loans and other payables to current and former officers, directors, trustees,			
	22	key employees, highest compensated employees, and disqualified persons.			
				22	
	23		6,700,000.	23	11,000,00
	24	Unsecured notes and loans payable to unrelated third parties Unsecured notes and loans payable to unrelated third parties	0,700,000.	24	11,000,00
	25	Other liabilities (including federal income tax, payables to related third		24	
	25	parties, and other liabilities not included on lines 17-24). Complete Part X of			
			22,989,245.	25	32 686 02
	26		46,579,022.	26	32,686,02 60,435,41
	20	Total liabilities. Add lines 17 through 25 Organizations that follow SFAS 117 (ASC 958), check here X and	10/0/0/0/0220	20	00,100,11
		complete lines 27 through 29, and lines 33 and 34.			
	27	Unrestricted net assets	54,112,032.	27	31,959,26
	28	Temporarily restricted net assets	98,672,567.	28	91,673,79
	29		142,532,572.	29	143,731,16
	23	Organizations that do not follow SFAS 117 (ASC 958), check here	111/001/071	25	
		and complete lines 30 through 34.			
	30	Capital stock or trust principal, or current funds		30	
	31			31	
	32	Detained assistant and developed a second detail in a second discount of the de-		32	
	33		295,317,171.	33	267,364,22
			341,896,193.	34	327,799,63
	34	Total liabilities and net assets/fund balances	Jan JO 1770	34	Form 990 (20

Pa	rt XI Reconciliation of Net Assets					
	Check if Schedule O contains a response or note to any line in this Part XI					X
1	Total revenue (must equal Part VIII, column (A), line 12)	1	65	,98	9,8	<u>47.</u>
2	Total expenses (must equal Part IX, column (A), line 25)	2	78	,86	6,1	04.
3	Revenue less expenses. Subtract line 2 from line 1	3	-12	,87	6,2	57.
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	295	,31	7,1	71.
5	Net unrealized gains (losses) on investments	5	- 4	,90	9,5	05.
6	Donated services and use of facilities	6				
7	Investment expenses	7				
8	Prior period adjustments	8				
9	Other changes in net assets or fund balances (explain in Schedule O)	9	-10	,16	7,1	86.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33,					
	column (B)) 10 267					
Pa	rt XII Financial Statements and Reporting					
	Check if Schedule O contains a response or note to any line in this Part XII					X
					Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other					
If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.						
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?			2a		Х
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	on a				
	separate basis, consolidated basis, or both:					
	Separate basis Consolidated basis Both consolidated and separate basis					
b	Were the organization's financial statements audited by an independent accountant?			2b	X	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate	basis,				
	consolidated basis, or both:					
	X Separate basis Consolidated basis Both consolidated and separate basis					
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	audit,				
	review, or compilation of its financial statements and selection of an independent accountant?			2c	X	
	If the organization changed either its oversight process or selection process during the tax year, explain in Sche					
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sin					
	Act and OMB Circular A-133?	-		За		Х
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required	ed aud	it			
	or audits, explain why in Schedule O and describe any steps taken to undergo such audits			3b		

Form **990** (2014)

SCHEDULE A

Department of the Treasury

Internal Revenue Service

(Form 990 or 990-EZ)

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

Employer identification number SAN FRANCISCO SYMPHONY 94-1156284 Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions. The organization is not a private foundation because it is: (For lines 1 through 11, check only one box.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E.) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). X An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 10 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box in lines 11a through 11d that describes the type of supporting organization and complete lines 11e, 11f, and 11g _____ Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having b control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III, functionally integrated, or Type III non-functionally integrated supporting organization. Enter the number of supported organizations Provide the following information about the supported organization(s) (iv) Is the organization (i) Name of supported (iii) Type of organization (v) Amount of monetary (vi) Amount of listed in your organization (described on lines 1-9 support (see other support (see governing document? above or IRC section Instructions) Instructions) Yes No (see instructions))

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	Section A. Public Support									
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total			
1	Gifts, grants, contributions, and									
	membership fees received. (Do not									
	include any "unusual grants.")	51541717.	29724139.	33467450.	30286451.	31231305.	176251062			
2	Tax revenues levied for the organ-									
	ization's benefit and either paid to									
	or expended on its behalf									
3	The value of services or facilities									
	furnished by a governmental unit to									
	the organization without charge									
4	Total. Add lines 1 through 3	51541717.	29724139.	33467450.	30286451.	31231305.	176251062			
5	The portion of total contributions									
	by each person (other than a									
	governmental unit or publicly				4					
	supported organization) included				N					
	on line 1 that exceeds 2% of the			\						
	amount shown on line 11,									
	column (f)						20572085.			
6	Public support. Subtract line 5 from line 4.						155678977			
Sec	tion B. Total Support									
Cale	ndar year (or fiscal year beginning in)	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total			
7	Amounts from line 4	51541717.	29724139.	33467450.	30286451.	31231305.	176251062			
8	Gross income from interest,									
	dividends, payments received on									
	securities loans, rents, royalties									
	and income from similar sources	3184276.	3979716.	7247759.	31179218.	-6794499.	38796470.			
9	Net income from unrelated business									
	activities, whether or not the			/						
	business is regularly carried on	41,228.	128,488.	36,429.	46,332.	84,999.	337,476.			
10	Other income. Do not include gain									
	or loss from the sale of capital									
	assets (Explain in Part VI.)	323,703.	432,248.	302,812.	171,943.	112,894.	1343600.			
11	Total support. Add lines 7 through 10						216728608			
12	Gross receipts from related activities,	etc. (see instruction	ons)			12				
13	First five years. If the Form 990 is for	r the organization's	first, second, thir	d, fourth, or fifth ta	ax year as a sectior	n 501(c)(3)				
	organization, check this box and stor	here	·····				>			
Sec	tion C. Computation of Publi	c Support Per	centage							
14	Public support percentage for 2014 (I	ine 6, column (f) di	vided by line 11, c	olumn (f))		14	71.83 %			
	Public support percentage from 2013					15	69.11 %			
16a	33 1/3% support test - 2014. If the	organization did no	t check the box or	n line 13, and line	14 is 33 1/3% or m	ore, check this box				
	stop here. The organization qualifies		-							
b	33 1/3% support test - 2013. If the									
	and stop here. The organization qual	ifies as a publicly s	supported organiza	ation			▶□			
17a	10% -facts-and-circumstances test	-								
	and if the organization meets the "fac			-	· · · · · · · · · · · · · · · · · · ·	-				
	meets the "facts-and-circumstances"									
b	10% -facts-and-circumstances test	ū				•				
	more, and if the organization meets the		•							
	organization meets the "facts-and-circ			•	,		>			
18	Private foundation. If the organization	n did not check a	box on line 13, 16	a, 16b, 17a, or 17b	o, check this box a	nd see instructions	<u> </u>			

Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Sec	ction A. Public Support	elow, please comp	nete Part II.)				
	ndar year (or fiscal year beginning in)	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")		,,	,,			
2	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3	Gross receipts from activities that are not an unrelated trade or business under section 513						
4	Tax revenues levied for the organ- ization's benefit and either paid to or expended on its behalf						
5	The value of services or facilities furnished by a governmental unit to the organization without charge						
	Total. Add lines 1 through 5						
78	Amounts included on lines 1, 2, and 3 received from disqualified persons						
t	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year				•		
	Add lines 7a and 7b						
8 Se	Public support (Subtract line 7c from line 6.)						
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
	Amounts from line 6						
k	Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
	Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13	Total support. (Add lines 9, 10c, 11, and 12.)						
14	First five years. If the Form 990 is for	the organization's	s first, second, thir	d, fourth, or fifth t	ax year as a sectio	n 501(c)(3) organiz	ation,
_	check this box and stop here						<u></u>
	ction C. Computation of Publi					 	
	Public support percentage for 2014 (I			olumn (f))		15	<u>%</u>
	Public support percentage from 2013					16	%
	ction D. Computation of Inves					T [
	Investment income percentage for 20					17	<u>%</u>
	Investment income percentage from					18	% 7 is not
198	33 1/3% support tests - 2014. If the						/ is not
t	more than 33 1/3%, check this box are 33 1/3% support tests - 2013. If the	organization did n	not check a box on	line 14 or line 19	a, and line 16 is m	ore than 33 1/3%, a	
	line 18 is not more than 33 1/3%, che	ck this box and s	top here. The orga	anization qualifies	as a publicly supp	orted organization	▶∐
20	Private foundation. If the organization	n did not check a	box on line 14, 19	a, or 19b, check t	his box and see in:	structions	▶∐

Part IV | Supporting Organizations

(Complete only if you checked a box on line 11 of Part I. If you checked 11a of Part I, complete Sections A and B. If you checked 11b of Part I, complete Sections A and C. If you checked 11c of Part I, complete Sections A, D, and E. If you checked 11d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No" describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)
 (B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you checked 11a or 11b in Part I, answer (b) and (c) below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b** Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (a) its supported organizations; (b) individuals that are part of the charitable class benefited by one or more of its supported organizations; or (c) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in IRC 4958(c)(3)(C)), a family member of a substantial contributor, or a 35-percent controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- **b** Did one or more disqualified persons (as defined in line 9(a)) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes." provide detail in Part VI.
- c Did a disqualified person (as defined in line 9(a)) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of IRC 4943 because of IRC 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer (b) below.
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

		Yes	No
	1		
	2		
	За		
	Ju		
	3b		
	3с		
	4a		
	та		
	4b		
	4 -		
	4c		
	50		
	5a		
	5b		
	5c		
	_		
	6		
	7		
	0		
	8		
	9a		
	9b		
	30		
	9с		
	10a		
	iJa		
	40.		
	10b		
1 99	90 or 99	0- EZ)	2014

Par	t IV Supp	orting Organizations (continued)			
				Yes	No
11	Has the organ	ization accepted a gift or contribution from any of the following persons?			
а	_	directly or indirectly controls, either alone or together with persons described in (b) and (c)			
	•	verning body of a supported organization?	11a		
b	, ,	per of a person described in (a) above?	11b		
	,	led entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.	11c		
		I Supporting Organizations			
		··· • • •		Yes	No
1	Did the directo	ors, trustees, or membership of one or more supported organizations have the power to			
-		int or elect at least a majority of the organization's directors or trustees at all times during the			
		lo," describe in Part VI how the supported organization(s) effectively operated, supervised, or			
		organization's activities. If the organization had more than one supported organization,			
		the powers to appoint and/or remove directors or trustees were allocated among the supported			
		and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	•	zation operate for the benefit of any supported organization other than the supported	-		
_	-) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
		providing such benefit carried out the purposes of the supported organization(s) that operated,			
	•	controlled the supporting organization.	2		
Sec		e II Supporting Organizations			
		s in supportung organizations		Yes	No
1	Were a majorit	ty of the organization's directors or trustees during the tax year also a majority of the directors		103	140
•	-	each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	-	nt of the supporting organization was vested in the same persons that controlled or managed organization(s).	1		
Sec		e III Supporting Organizations	•		
		s in supporting organizations		Yes	No
1	Did the organi	zation provide to each of its supported organizations, by the last day of the fifth month of the		163	140
•	-	tax year, (1) a written notice describing the type and amount of support provided during the prior tax			
		y of the Form 990 that was most recently filed as of the date of notification, and (3) copies of the			
		governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	-	ne organization's officers, directors, or trustees either (i) appointed or elected by the supported			
2	-				
		or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how	2		
2	-	on maintained a close and continuous working relationship with the supported organization(s).			
3	•	he relationship described in (2), did the organization's supported organizations have a			
		ce in the organization's investment policies and in directing the use of the organization's			
		ets at all times during the tax year? If "Yes," describe in Part VI the role the organization's	2		
Sec	<u>supported org</u> tion F Tyne	anizations played in this regard. III Functionally-Integrated Supporting Organizations	3		
1 a		enext to the method that the organization used to satisfy the Integral Part Test during the year (see instructions): anization satisfied the Activities Test. Complete line 2 below.			
b		anization is the parent of each of its supported organizations. Complete line 3 below.			
C		anization is the parent of each of its supported organizations. Complete line's below. Anization supported a governmental entity. Describe in Part VI how you supported a government entity (see instru	.atianal		
2		Answer (a) and (b) below.	ictions).	Yes	No
a		ally all of the organization's activities during the tax year directly further the exempt purposes of		163	140
u		organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
		· · · · · · · · · · · · · · · · · · ·			
	•	vities constituted substantially all of its activities	2a		
b		vities constituted substantially all of its activities. ies described in (a) constitute activities that, but for the organization's involvement, one or more	<u>_</u> a		
D		ation's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the			
		, ,			
		e organization's position that its supported organization(s) would have engaged in these	2b		
2		or the organization's involvement.	ZU		
3		ported Organizations. Answer (a) and (b) below.			
а	-	zation have the power to regularly appoint or elect a majority of the officers, directors, or	3a		
h		ch of the supported organizations? Provide details in Part VI. zation exercise a substantial degree of direction over the policies, programs, and activities of each	Ja		
D	-	ed organizations? If "Yes," describe in <i>Part VI</i> the role played by the organization in this regard.	3b		
	or its supporte	a organizations: ii res, describe iii <u>Part VI the role played by the organization in this regard.</u>	JU		

Part V Type III Non-Functionally Integrated 509(a)(Supporting Organizations	
1 Check here if the organization satisfied the Integral Part Te	as a qualifying trust on Nov. 20, 1970. See instructions.	. All
other Type III non-functionally integrated supporting organi	tions must complete Sections A through E.	
Section A - Adjusted Net Income	(A) Prior Year	(B) Current Year (optional)
1 Net short-term capital gain	1	
2 Recoveries of prior-year distributions	2	
3 Other gross income (see instructions)	3	
4 Add lines 1 through 3	4	
5 Depreciation and depletion	5	
6 Portion of operating expenses paid or incurred for production or		
collection of gross income or for management, conservation, or		
maintenance of property held for production of income (see instru	etions) 6	
7 Other expenses (see instructions)	7	
8 Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8	
Section B - Minimum Asset Amount	(A) Prior Year	(B) Current Year (optional)
Aggregate fair market value of all non-exempt-use assets (see		
instructions for short tax year or assets held for part of year):		
a Average monthly value of securities	1a	
b Average monthly cash balances	1b	
c Fair market value of other non-exempt-use assets	1c	
d Total (add lines 1a, 1b, and 1c)	1d	
e Discount claimed for blockage or other		
factors (explain in detail in Part VI):		
2 Acquisition indebtedness applicable to non-exempt-use assets	2	
3 Subtract line 2 from line 1d	3	
4 Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for gre	er amount,	
see instructions).	4	
5 Net value of non-exempt-use assets (subtract line 4 from line 3)	5	
6 Multiply line 5 by .035	6	
7 Recoveries of prior-year distributions	7	
8 Minimum Asset Amount (add line 7 to line 6)	8	
Section C - Distributable Amount		Current Year
1 Adjusted net income for prior year (from Section A, line 8, Column	A) 1	
2 Enter 85% of line 1	2	
3 Minimum asset amount for prior year (from Section B, line 8, Colu	nn A) 3	
4 Enter greater of line 2 or line 3	4	
5 Income tax imposed in prior year	5	
6 Distributable Amount. Subtract line 5 from line 4, unless subject	to	
emergency temporary reduction (see instructions)	6	
7 Check here if the current year is the organization's first as a	non-functionally-integrated Type III supporting organization	ı (see

Schedule A (Form 990 or 990-EZ) 2014

instructions).

ı aı	Type in Non-Functionally integrated 50%	aj(s) Supporting Orga	ilizations (continued)	
Secti	on D - Distributions		,	Current Year
1	Amounts paid to supported organizations to accomplish exer	npt purposes		
2	Amounts paid to perform activity that directly furthers exempt	t purposes of supported		
	organizations, in excess of income from activity			
3	Administrative expenses paid to accomplish exempt purpose	s of supported organizations	8	
4	Amounts paid to acquire exempt-use assets			
5	Qualified set-aside amounts (prior IRS approval required)			
6	Other distributions (describe in Part VI). See instructions.			
7	Total annual distributions. Add lines 1 through 6.			
8	Distributions to attentive supported organizations to which th	e organization is responsive		
	(provide details in Part VI). See instructions.			
9	Distributable amount for 2014 from Section C, line 6			
10	Line 8 amount divided by Line 9 amount			
		(i)	(ii)	(iii)
	· · · · · · · · · · · · · · · · ·	Excess Distributions	Underdistributions	Distributable
secti	on E - Distribution Allocations (see instructions)		Pre-2014	Amount for 2014
1	Distributable amount for 2014 from Section C, line 6			
2	Underdistributions, if any, for years prior to 2014			
	(reasonable cause required-see instructions)			
3	Excess distributions carryover, if any, to 2014:	_		
а				
b				
С				
d				
е	From 2013			
f	Total of lines 3a through e			
g	Applied to underdistributions of prior years			
h	Applied to 2014 distributable amount			
i	Carryover from 2009 not applied (see instructions)			
j	Remainder. Subtract lines 3g, 3h, and 3i from 3f.			
4	Distributions for 2014 from Section D,			
	line 7: \$			
а	Applied to underdistributions of prior years			
b	Applied to 2014 distributable amount			
С	Remainder. Subtract lines 4a and 4b from 4.			
5	Remaining underdistributions for years prior to 2014, if			
	any. Subtract lines 3g and 4a from line 2 (if amount			
	greater than zero, see instructions).			
6	Remaining underdistributions for 2014. Subtract lines 3h			
	and 4b from line 1 (if amount greater than zero, see			
	instructions).			
7	Excess distributions carryover to 2015. Add lines 3j			
	and 4c.			
8	Breakdown of line 7:			
а				
b				
С				
d	Excess from 2013			
_	Evenes from 201/			

Schedule A (Form 990 or 990-EZ) 2014

Schedule B (Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

Schedule of Contributors

► Attach to Form 990, Form 990-EZ, or Form 990-PF.

▶ Information about Schedule B (Form 990, 990-EZ, or 990-PF) and its instructions is at www.irs.gov/form990 .

OMB No. 1545-0047

Employer identification number

Name of the organization

	SA	N FRANCISCO SYMPHONY	94-1156284				
Organiz	ation type (check or	ne):					
Filers of	f:	Section:					
Form 99	00 or 990-EZ	X 501(c)(3) (enter number) organization					
		4947(a)(1) nonexempt charitable trust not treated as a private foundation					
		527 political organization					
Form 99	0-PF	501(c)(3) exempt private foundation					
		4947(a)(1) nonexempt charitable trust treated as a private foundation					
		501(c)(3) taxable private foundation					
Check if	neck if your organization is covered by the General Rule or a Special Rule.						
Note. O	ote. Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.						
General	ieneral Rule						
	•	filling Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling	•				
Special [®]		one contributor. Complete Parts I and II. See instructions for determining a contributor's	total contributions.				
X	Face and appropriate in the second	described in section 504(s)(0) (ii) = 5 - 10000 - 2000 F7 (but section 2004 (2004 over section 2004))	ant of the constitute constant				
Α		described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support to nd 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or					
	•	r, during the year, total contributions of the greater of (1) \$5,000 or (2) 2% of the amoun- line 1. Complete Parts I and II.	t on (i) Form 990, Part VIII, line 1h,				
	-	described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from a tions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educations	-				
		ruelty to children or animals. Complete Parts I, II, and III.					
	year, contributions is checked, enter he purpose. Do not co	described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from an exclusively for religious, charitable, etc., purposes, but no such contributions totaled movere the total contributions that were received during the year for an exclusively religious mplete any of the parts unless the General Rule applies to this organization because it, etc., contributions totaling \$5,000 or more during the year	re than \$1,000. If this box , charitable, etc.,				

Caution. An organization that is not covered by the General Rule and/or the Special Rules does not file Schedule B (Form 990, 990-EZ, or 990-PF), but it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it does not meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF. Schedule B (Form 990, 990-EZ, or 990-PF) (2014)

Name of organization

Employer identification number

SAN FRANCISCO SYMPHONY

94-1156284

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
1		\$ <u>4,297,500.</u>	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
2		s <u>961,500.</u>	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3		\$ 782,320.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
4	Name, address, and 211 + 4	\$ 665,304.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)

Name of organization

Employer identification number

SAN FRANCISCO SYMPHONY

94-1156284

Part II	Noncash Property (see instructions). Use duplicate copies of Part II if a	dditional space is needed.	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
4	3 SHRS BRKA	s665,304.	_01/23/15
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
423453 11-05-1		\$	90, 990-EZ, or 990-PF) (2014)

Name of org	anization		Employer identification number
CAN FE	RANCISCO SYMPHONY		94-1156284
Part III	Exclusively religious, charitable, etc., cont the year from any one contributor. Complete completing Part III. enter the total of exclusively religious	columns (a) through (e) and the followi	section 501(c)(7), (8), or (10) that total more than \$1,000 for
	Use duplicate copies of Part III if addition	al space is needed.	
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
-		(e) Transfer of gift	
	Transferee's name, address, a		Relationship of transferor to transferee
(a) No.			
from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
-		(e) Transfer of gift	
	Transferee's name, address, a		Relationship of transferor to transferee
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
-		(a) Transfer of gift	
	Transferrate name address a	(e) Transfer of gift	Relationship of transferor to transferee
	Transferee's name, address, a	10217 + 4	Netationship of transfer of to transfer ee
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
		(e) Transfer of gift	
	Transferee's name, address, a	nd ZIP + 4	Relationship of transferor to transferee

SCHEDULE C

(Form 990 or 990-EZ)

Political Campaign and Lobbying Activities

Open to Public

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

For Organizations Exempt From Income Tax Under section 501(c) and section 527 ➤ Complete if the organization is described below. ➤ Attach to Form 990 or Form 990-EZ.

▶ Information about Schedule C (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990. Inspection

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," to Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

• Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.

If the organization answered "Yes," to Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

• Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," to Form 990, Part IV, line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then

	, (,,,				
	Section 501(c)(4), (5), or (6) organizat	ions: Complete Part III.		Γ_	
Nan	ne of organization			Empl	oyer identification number
	SAN FRA	NCISCO SYMPHONY			94-1156284
Pa	art I-A Complete if the org	anization is exempt unde	r section 501(c) o	r is a section 527 or	ganization.
2	Provide a description of the organiz Political expenditures Volunteer hours	·		> \$	
Pa	art I-B Complete if the org	anization is exempt unde	r section 501(c)(3)		
1	Enter the amount of any excise tax	incurred by the organization unde	r section 4955	▶\$	
	Enter the amount of any excise tax				
	If the organization incurred a section				
	Was a correction made?				
	If "Yes," describe in Part IV.				
	art I-C Complete if the org	anization is exempt unde	r section 501(c), e	except section 501(c)(3).
1	Enter the amount directly expended	by the filing organization for sect	ion 527 exempt function	on activities > \$	
2	Enter the amount of the filing organ	ization's funds contributed to other	er organizations for sec	tion 527	
	exempt function activities			▶\$	
3	Total exempt function expenditures				
	line 17b			▶\$	
4	Did the filing organization file Form				Yes No
5					
	made payments. For each organization	tion listed, enter the amount paid	from the filing organiza	tion's funds. Also enter the	amount of political
	contributions received that were pro-	omptly and directly delivered to a	separate political orgar	nization, such as a separate	e segregated fund or a
	political action committee (PAC). If	additional space is needed, provid	le information in Part IV	<i>1</i> .	
	(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds. If none, enter -0	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0

Schedule C (Form 990 or 990-EZ) 2014	SAN FRANCI	SCO SYMPHONY		94-1	156284 Page 2
Part II-A	Complete if the org	anization is exe	empt under section	1 501(c)(3) and file	ed Form 5768 (ele	ection under
A Check	expenses, and sha	re of excess lobbying	,		group member's name	e, address, EIN,
B Check ▶	Limi	ts on Lobbying Exp	and "limited control" pro penditures ounts paid or incurred.	• •	(a) Filing organization's totals	(b) Affiliated group totals
b Total loc Total lod Other ee Total e	obbying expenditures to infloobbying expenditures to infloobbying expenditures (add liexempt purpose expenditurexempt purpose expenditurexempt purpose expenditureng nontaxable amount. Ento	uence a legislative b nes 1a and 1b) es s (add lines 1c and	ody (direct lobbying)		21,260. 21,260. 78,262,323. 78,283,583. 1,000,000.	
Not over \$ Over \$ Over \$	mount on line 1e, column (a) or \$500,000 500,000 but not over \$1,000 1,000,000 but not over \$1,5 1,500,000 but not over \$17,000,000	20% (0,000 \$100, 00,000 \$175, 000,000 \$225,	obbying nontaxable amount on line 1e. 000 plus 15% of the exco. 000 plus 10% of the exco. 000 plus 5% of the exce. 000 plus 5% of the exce. 0000 plus 5% of the exce. 0000 plus 5% of the exce. 00000.	ess over \$500,000. ess over \$1,000,000.		
h Subtra i Subtra	oots nontaxable amount (er ct line 1g from line 1a. If zer ct line 1f from line 1c. If zer is an amount other than ze	o or less, enter -0- o or less, enter -0-	or line 1i, did the organiz		250,000. 0. 0.	
-	ng section 4911 tax for this	year? 4-Year <i>A</i> hat made a section	Averaging Period Under 501(h) election do not arate instructions for li	section 501(h) have to complete all	of the five columns be	Yes No
		Lobbying Exp	penditures During 4-Yea	ar Averaging Period	T	T
	Calendar year cal year beginning in)	(a) 2011	(b) 2012	(c) 2013	(d) 2014	(e) Total
		1 000 000	1 000 000	1 000 000	1 000 000	4 000 000

2a Lobbying nontaxable amount 1,000,000. 1,000,000. 1,000,000. 1,000,000. 4,000,000. **b** Lobbying ceiling amount 6,000,000. (150% of line 2a, column(e)) 12,251. 20,038. 18,346. 21,260. 71,895. c Total lobbying expenditures 250,000. 250,000. 250,000. 250,000. 1,000,000. d Grassroots nontaxable amount e Grassroots ceiling amount 1,500,000. (150% of line 2d, column (e)) f Grassroots lobbying expenditures

Schedule C (Form 990 or 990-EZ) 2014

Schedule C (Form 990 or 990-EZ) 2014 SAN FRANCISCO SYMPHONY 94-1156284 Page 3 Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of: Volunteers? Paid staff or management (include compensation in expenses reported on lines 1c through 1i)? Media advertisements? Mailings to members, legislators, or the public? Publications, or published or broadcast statements? Grants to other organizations for lobbying purposes? Piperct contact with legislators, their staffs, government officials, or a legislative body? Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means? Other activities? Total. Add lines 1c through 1i Did the activities in line 1 cause the organization to be not described in section 501(c)(3)? If "Yes," enter the amount of any tax incurred under section 4912 If "Yes," enter the amount of any tax incurred by organization managers under section 4912 If "Yes," enter the amount of any tax incurred by organization managers under section 4912 If "Hyes," enter the amount of any tax incurred by organization managers under section 4912 If "Hyes," enter the amount of any tax incurred by organization managers under section 4912 If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year? Int III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(6).	No	Am	ount
local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of: Volunteers? Paid staff or management (include compensation in expenses reported on lines 1c through 1i)? Media advertisements? Mailings to members, legislators, or the public? Publications, or published or broadcast statements? Grants to other organizations for lobbying purposes? Direct contact with legislators, their staffs, government officials, or a legislative body? Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means? Other activities? Total. Add lines 1c through 1i Did the activities in line 1 cause the organization to be not described in section 501(c)(3)? If "Yes," enter the amount of any tax incurred under section 4912 If "Yes," enter the amount of any tax incurred by organization managers under section 4912 If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year? Int III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)	c)(5), or sec		
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Paid staff or management (include compensation in expenses reported on lines 1c through 1i)? Media advertisements? Mailings to members, legislators, or the public? Publications, or published or broadcast statements? Grants to other organizations for lobbying purposes? Direct contact with legislators, their staffs, government officials, or a legislative body? Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means? Other activities? Total. Add lines 1c through 1i Did the activities in line 1 cause the organization to be not described in section 501(c)(3)? If "Yes," enter the amount of any tax incurred under section 4912 If "Yes," enter the amount of any tax incurred by organization managers under section 4912 If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year? Int III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)	c)(5), or sec		
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i Other activities? j Total. Add lines 1c through 1i a Did the activities in line 1 cause the organization to be not described in section 501(c)(3)? b If "Yes," enter the amount of any tax incurred under section 4912 c If "Yes," enter the amount of any tax incurred by organization managers under section 4912 d If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year? irt III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)	c)(5), or sec		
j Total. Add lines 1c through 1i a Did the activities in line 1 cause the organization to be not described in section 501(c)(3)? b If "Yes," enter the amount of any tax incurred under section 4912 c If "Yes," enter the amount of any tax incurred by organization managers under section 4912 d If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year? Int III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)	c)(5), or sec		
a Did the activities in line 1 cause the organization to be not described in section 501(c)(3)? b If "Yes," enter the amount of any tax incurred under section 4912 c If "Yes," enter the amount of any tax incurred by organization managers under section 4912 d If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year? Int III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)	c)(5), or sec		
or If "Yes," enter the amount of any tax incurred under section 4912 or If "Yes," enter the amount of any tax incurred by organization managers under section 4912 drift III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)	c)(5), or sec		
c If "Yes," enter the amount of any tax incurred by organization managers under section 4912d If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year? Int III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)	c)(5), or sec		
If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year? In III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)	c)(5), or sec		
rt III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)	c)(5), or sec		
, , , , , , , , , , , , , , , , , , , ,		ction	
17/17			
		Yes	No
Were substantially all (90% or more) dues received nondeductible by members?	1		
Did the organization make only in-house lobbying expenditures of \$2,000 or less?	_		
Did the organization agree to carry over lobbying and political expenditures from the prior year?	3		
rt III-B Complete if the organization is exempt under section 501(c)(4), section 501(c) 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No," (e 3 is
answered "Yes."	(2) : 3		, ··
Dues, assessments and similar amounts from members	1		
Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political			
expenses for which the section 527(f) tax was paid).			
a Current year	2a		
Carryover from last year	2b		
c Total			
Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues			
If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess			
does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political			
expenditure next year?	4		
Taxable amount of lobbying and political expenditures (see instructions) Int IV Supplemental Information	5		

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

▶ Complete if the organization answered "Yes" to Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

▶ Attach to Form 990.

▶ Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047 Open to Public Inspection

Name of the organization

SAN FRANCISCO SYMPHONY

Employer identification number 94-1156284

Pa	rt I Organizations Maintaining Donor Advised	l Funds or Other Similar Funds o	or Accounts. Complete if the
	organization answered "Yes" to Form 990, Part IV, line	6.	
		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate value of contributions to (during year)		
3	Aggregate value of grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advisors in w	riting that the assets held in donor advise	ed funds
	are the organization's property, subject to the organization's e	exclusive legal control?	Yes No
6	Did the organization inform all grantees, donors, and donor ac	dvisors in writing that grant funds can be u	used only
	for charitable purposes and not for the benefit of the donor or	donor advisor, or for any other purpose c	onferring
	impermissible private benefit?		Yes No
Pai	rt II Conservation Easements. Complete if the org	anization answered "Yes" to Form 990, Pa	art IV, line 7.
1	Purpose(s) of conservation easements held by the organization	n (check all that apply).	
	Preservation of land for public use (e.g., recreation or ed	ducation) Preservation of a histo	orically important land area
	Protection of natural habitat	Preservation of a certi	fied historic structure
	Preservation of open space		
2	Complete lines 2a through 2d if the organization held a qualification	ed conservation contribution in the form o	of a conservation easement on the last
	day of the tax year.		
			Held at the End of the Tax Year
а	Total number of conservation easements		2a
b	Total acreage restricted by conservation easements		2b
С	Number of conservation easements on a certified historic stru		
d	Number of conservation easements included in (c) acquired at	fter 8/17/06, and not on a historic structur	re
	listed in the National Register		2d
3	Number of conservation easements modified, transferred, rele		organization during the tax
	year ▶		
4	Number of states where property subject to conservation ease	ement is located	
5	Does the organization have a written policy regarding the peri	odic monitoring, inspection, handling of	
	violations, and enforcement of the conservation easements it	holds?	Yes No
6	Staff and volunteer hours devoted to monitoring, inspecting, a		
7	Amount of expenses incurred in monitoring, inspecting, and e	nforcing conservation easements during t	he year > \$
8	Does each conservation easement reported on line 2(d) above	e satisfy the requirements of section 170(h)(4)(B)(i)
	and section 170(h)(4)(B)(ii)?		Yes No
9	In Part XIII, describe how the organization reports conservatio		
	include, if applicable, the text of the footnote to the organizati		
	conservation easements.		
Pai	rt III Organizations Maintaining Collections of	Art, Historical Treasures, or Oth	ner Similar Assets.
	Complete if the organization answered "Yes" to Form 9	990, Part IV, line 8.	
1a	If the organization elected, as permitted under SFAS 116 (ASC	C 958), not to report in its revenue stateme	ent and balance sheet works of art,
	historical treasures, or other similar assets held for public exhi	ibition, education, or research in furtheran	ce of public service, provide, in Part XIII,
	the text of the footnote to its financial statements that describ	es these items.	
b	If the organization elected, as permitted under SFAS 116 (ASC	C 958), to report in its revenue statement a	and balance sheet works of art, historical
	treasures, or other similar assets held for public exhibition, ed	ucation, or research in furtherance of publ	lic service, provide the following amounts
	relating to these items:		
	(i) Revenue included in Form 990, Part VIII, line 1		> \$
			106 500
2	If the organization received or held works of art, historical trea		
	the following amounts required to be reported under SFAS 11		-
а	Revenue included in Form 990, Part VIII, line 1		> \$
	Assets in already to Ferry 000, Post V		> \$

	t III Organizations Maintaining Co	ollections of Art		al Tre	asures. o	r Othe	r Sir	nilar		/continu		_
3	Using the organization's acquisition, accessio									_		_
3	(check all that apply):	in, and other records	s, crieck ari	, or the r	ollowing tha	t ale a si	griine	ant us	36 OI 113 C	Ollection	terris	
_	X Public exhibition	d		n ar aval	hange progr							
a	Scholarly research				PLICA		מדא ב	тат	. ארפי	משי		
b	X Preservation for future generations	е	ZZ Oth	er	IDICA	ron z	7111	OAL	1 105.	1111		—
C			h a 4h a 4	عالم عالم					a in Dank	VIII		
4	Provide a description of the organization's col								se in Part	XIII.		
5	During the year, did the organization solicit or									٦.,	XN	
Dai	to be sold to raise funds rather than to be main to be sold to raise funds rather than to be main to be sold to raise funds rather than to be main to be sold to raise funds rather than to be main to									Yes	[A] N	10
ı aı	reported an amount on Form 990, Part		ete if the ord	janizatio	n answered	Yes to	Form	1990,	Part IV, II	ne 9, or		
	Is the organization an agent, trustee, custodia	n or other intermedi	ary for con	ributions	or other as	sets not	inclu	ded				_
	on Form 990, Part X?									Yes	□ N	lo
b	If "Yes," explain the arrangement in Part XIII a											
		·	· ·				Γ			Amount		
С	Beginning balance							1c				
d	Additions during the year							1d				
	Distributions during the year							1e				
f	Ending balance							1f				
2a	Did the organization include an amount on Fo					unt liabil	ity?			Yes	N	lo
	If "Yes," explain the arrangement in Part XIII.											
Pai	t V Endowment Funds. Complete if	the organization ans	swered "Ye	s" to For	m 990, Part	IV, line 1	0.					
		(a) Current year	(b) Prior	year	(c) Two year	rs back	(d) T	hree y	ears back	(e) Four	years bac	k
1a	Beginning of year balance	312,220,543.	283,36	4,803.	268,04	0,050.	2	62,12	25,035.	232,	661,24	5.
b	Contributions	2,865,945.	6,54	1,564.	3,99	8,608.		3,39	98,740.	20,	521,28	8.
	Net investment earnings, gains, and losses	-1,729,305.	39,55	0,972.	26,94	1,005.		19,72	29,648.	24,	946,94	7.
d	Grants or scholarships											
е	Other expenditures for facilities											
	and programs	15,942,177.	17,23	6,796.	15,61	4,860.		17,2	13,373.	16,	004,44	5.
f	Administrative expenses											
g	End of year balance	297,415,006.	312,22	0,543.	283,36	4,803.	2	68,04	40,050.	262,	125,03	5.
2	Provide the estimated percentage of the curre		(line 1g, co	olumn (a)) held as:							
а	Board designated or quasi-endowment	25.16	_%									
b	Permanent endowment ► 48.33	%										
С	Temporarily restricted endowment 26	5.51 <u>%</u>										
	The percentages in lines 2a, 2b, and 2c should	d equal 100%.										
3а	Are there endowment funds not in the posses	sion of the organizat	tion that are	e held an	d administe	red for th	ne org	ganiza	tion	_		
	by:										Yes N	<u>o</u>
	(i) unrelated organizations									- '/-	X	_
										3a(ii)	X	
b	If "Yes" to 3a(ii), are the related organizations	•								3b		
Do:	Describe in Part XIII the intended uses of the o	organization's endov	vment fund	S.								
Pai								_				
	Complete if the organization answered								.			—
	Description of property	(a) Cost or ot basis (investm		(b) Cost basis	or other			nulate ation	d	(d) Book	value	
4	Lond	`	ioni)	Dasis	(Oth ICI)	ue	preci	auon				—
	Land											—
	Buildings		1	8 01	2,572.	12	211	63	37	6,630	032	_
	Leasehold improvements	l l			6,364.			, 39		0,782		
	Equipment		+ +		$\frac{6,364.}{4,762.}$, , ,	J 1 J	, , , ,	<u> </u>		,762	
	Other		V 001: "			<u> </u>			1	7,788		
. Jid	. , .a.a iii ioo Ta ti ii ougit To. (Colullilli (a) liilust ec	iuai i Uilli 330. Päft <i>)</i>	v. colultiti (L	ווווונע ונכ	/し./					. ,	, -, -	

	(Form 990) 2014	SAN	
Part VII	Investments -	 Other Se 	cur

Complete if the organization answered "Yes"	to Form 990 Part IV line	e 11h See Form 990 B	art X line 12	
(a) Description of security or category (including name of security)	(b) Book value			l-of-year market value
(1) Financial derivatives				
(2) Closely-held equity interests				
(3) Other				
(A) LIMITED PARTNERSHIPS AND				
(B) OTHERS	78,586,513	. END-OF-Y	EAR MARKET	VALUE
(C)				
(D)				
(E)				
(F)				
(G)				
(H)				
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)	78,586,513	•		
Part VIII Investments - Program Related.				
Complete if the organization answered "Yes"				
(a) Description of investment	(b) Book value	(c) Method of va	aluation: Cost or end	l-of-year market value
(1)				
(2)				
(3)				
(5)				
<u>(6)</u>				
<u>(7)</u>			*	
(8)				
(9)				
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ▶ Part IX Other Assets.				
Complete if the organization answered "Yes"	to Form 990 Part IV line	a 11d See Form 990 B	Part Y line 15	
	Description	e 11d. See 1 oilli 990, 1	art X, iii le 15.	(b) Book value
(1)	2 - 2 - 2 - 2 - 2 - 2 - 2 - 2 - 2 - 2 -			(-)
(1)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
Total. (Column (b) must equal Form 990. Part X. col. (B) line	e 15.)		>	
Part X Other Liabilities.	•			
Complete if the organization answered "Yes"	to Form 990, Part IV, line	e 11e or 11f. See Form	990, Part X, line 25.	
1. (a) Description of liability		(b) Book value		
(1) Federal income taxes				
(2) LIABILITES TO BENEFICIARY	OF SPLIT			
(3) INT. AGREEMENTS		2,518,689.		
(4) PENSION BENEFIT LIABILITI	ES	25,167,333.		
(5) UNEARNED CHALLENGE GRANT		5,000,000.		
(6)		-		
(7)				
(8)				
(9)				

^{32,686,022.} \triangleright Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) 2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII

Par	TXI Reconciliation of Revenue per Audited Financial Statements With Revenue per Ret	urn.	
_	Complete if the organization answered "Yes" to Form 990, Part IV, line 12a.		64,116,816.
1	Total revenue, gains, and other support per audited financial statements	1	04,110,010
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:		
а	Net unrealized gains (losses) on investments Donated services and use of facilities 2a -4,909,505. 2b 228,555.		
b			
С.	Recoveries of prior year grants Other (Describe in Part XIII.) 2c 2d 3,272,741.		
d			1 400 200
е	Add lines 2a through 2d	2e	-1,408,209. 65,525,025.
3	Subtract line 2e from line 1	3	03,343,043.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:		
a	Investment expenses not included on Form 990, Part VIII, line 7b 4a 464,822.		
b	Other (Describe in Part XIII.)		464 000
	Add lines 4a and 4b	4c	464,822. 65,989,847.
Dar	Total revenue. Add lines 3 and 4c. (This must equal Form 990. Part I. line 12.) T XII Reconciliation of Expenses per Audited Financial Statements With Expenses per R	5	05,989,84/
Fai	Complete if the organization answered "Yes" to Form 990, Part IV, line 12a.	Clui	11.
	Total expenses and losses per audited financial statements	1	81,902,578.
1	Amounts included on line 1 but not on Form 990, Part IX, line 25:		01,502,570
2			
a			
b			
C	Other losses Other (Describe in Part XIII.) 2d 3,272,741.		
		2e	3,501,296.
_	Add lines 2a through 2d	2e 3	78,401,282
3	Subtract line 2e from line 1	3	70,401,202
4	Amounts included on Form 990, Part IX, line 25, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b 464,822.		
_			
b	Other (Describe in Part XIII.)	4 -	464,822.
	Add lines 4a and 4b	4c	78,866,104
5 Par	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.) **T XIII Supplemental Information.	5	70,000,104
	de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4;	Part	Y line 2: Part XI
	2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.	i ait	A, III o Z, I dit Ai,
111103	2d and 4b, and 1 art Air, into 2d and 4b. Also complete this part to provide any additional information.		
PAF	RT III, LINE 1A:		
THE	E SYMPHONY RECEIVES A DONATED WATERCOLOR, WHICH IS CAPITALIS	ZED	AS PART
OF	IMPROVEMENTS, FURNITURE, AND EQUIPMENT. THE DONATED WATER	COL	OR IS
BEI	ING MAINTAINED AS PART OF THE SYMPHONY'S COLLECTION.		
THE	E SYMPHONY MAINTAINS OTHER ARTWORK AROUND DAVIES SYMPHONY H	<u>ALL</u>	, BUT NO
OTE	HER ITEMS ARE RECORDED AS ASSETS.		
DAE	m v time).		
PAF	RT X, LINE 2:		
тнь	E SYMPHONY HAS RECEIVED RULINGS FROM THE INTERNAL REVENUE S	ERW	TCE LINDER
1111	DIMINONI NAD RECEIVED ROUTHOOF FROM THE INTERNAL REVENUE D	717 V	ICE ONDER
SEC	CTION 501(C)(3) OF THE INTERNAL REVENUE CODE AND FROM THE S'	יי ע יד	E OF
<u>711</u>	TION SOI/C/(S) OF THE INTERNAL REVENUE CODE AND FROM THE S.	-71	<u> </u>
CAT	LIFORNIA FRANCHISE TAX BOARD GRANTING EXEMPTION FROM INCOME	ТΔ	XATTON.
432054	1		dule D (Form 990) 201
10-01-	14	Solie	2010 P (1 01111 330) 20 1

Part XIII | Supplemental Information (continued)

THE SYMPHONY HAS EVALUATED ITS CURRENT TAX POSITIONS ON UNRELATED BUSINESS INCOME AND HAS CONCLUDED THAT AS OF AUGUST 31, 2015, THE SYMPHONY DOES NOT HAVE ANY SIGNIFICANT UNCERTAIN TAX POSITIONS FOR WHICH A RESERVE WOULD BE NECESSARY. FOR STATE TAX PURPOSES, THE SYMPHONY IS GENERALLY NO LONGER SUBJECT TO TAX EXAMINATIONS FOR YEARS PRIOR TO 2011. FOR FEDERAL TAX PURPOSES, THE SYMPHONY IS NO LONGER SUBJECT TO TAX EXAMINATIONS FOR YEARS PRIOR TO 2012. PART XI, LINE 2D - OTHER ADJUSTMENTS: SPECIAL EVENTS EXPENSE 2,560,221. COST OF GOODS SOLD 712,520. TOTAL TO SCHEDULE D, PART XI, LINE 2D 3,272,741. PART XII, LINE 2D - OTHER ADJUSTMENTS: SPECIAL EVENTS EXPENSE 2,560,221. COST OF GOODS SOLD 712,520. TOTAL TO SCHEDULE D, PART XII, LINE 2D 3,272,741.

SCHEDULE F (Form 990)

Department of the Treasury Internal Revenue Service

Statement of Activities Outside the United States

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16.

➤ Attach to Form 990.

▶ Information about Schedule F (Form 990) and its instructions is at www.irs.gov/form990.

2014
Open to Public Inspection

Name of the organization

Employer identification number

SAN FRANCISCO S	YMPHONY			94-115628	34
		ctivities Out	side the United States. Comple		
Form 990, Part I\				<u> </u>	
1 For grantmakers. Does	the organization	n maintain record	ds to substantiate the amount of its gra	ants and other assistance,	
the grantees' eligibility for	or the grants or a	ssistance, and t	he selection criteria used to award the	grants or assistance?	Yes No
	ribe in Part V the	e organization's p	procedures for monitoring the use of its	s grants and other assistance outs	side the
United States.					
			n be duplicated if additional space is n		(0 T))
(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in region	(d) Activities conducted in region (by type) (e.g., fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for and investments in region
CUROPE (INCLUDING					
CELAND & GREENLAND)					
ALBANIA, ANDORRA,					0.41 560
USTRIA, BELGIUM ENTRAL AMERICA AND	0	0	PROGRAM SERVICES	EUROPEAN TOURS	841,569.
HE CARIBBEAN -					
NTIGUA & BARBUDA,					
RUBA, BAHAMAS,	0	0	INVESTMENTS		2,718,448.
					
2 a Cub total	0	0			3,560,017.
3 a Sub-total b Total from continuation					3,300,017.
sheets to Part I	0	0			0.
c Totals (add lines 3a					
and 3h)	0	0			3 560 017.

recipient who rec	ceived more than \$5,0	000. Part II can be duplic	cated if additional space is nee	ded.				
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
			recognized as charities by the formal states are second to the second to the formal states are second to the secon		recognized as tax-ex			1

Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any

3 Enter total number of other organizations or entities

Part III Grants and Other Assistance Part III can be duplicated if a			ites. Complete i	if the organization answered "Yes" o	n Form 990, Part	IV, line 16.	
(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)

1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	X Yes	☐ No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; do not file with Form 990)	Yes	X No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect To Certain Foreign Corporations (see Instructions for Form 5471)	Yes	X No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)	Yes	X No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865)	Yes	X No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If		

"Yes," the organization may be required to file Form 5713, International Boycott Report (see Instructions

for Form 5713; do not file with Form 990)

Schedule F (Form 990) 2014

Yes X No

SCHEDULE G

Department of the Treasury

Internal Revenue Service

(Form 990 or 990-EZ)

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

► Attach to Form 990 or Form 990-EZ.

Information about Schedule G (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form 990.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

Employer identification number

SAN FRANCISCO SYMPHONY 94-1156284 Fundraising Activities. Complete if the organization answered "Yes" to Form 990, Part IV, line 17. Form 990-EZ filers are not Part I required to complete this part. 1 Indicate whether the organization raised funds through any of the following activities. Check all that apply. a X Mail solicitations e X Solicitation of non-government grants X Internet and email solicitations f X Solicitation of government grants X Phone solicitations g X Special fundraising events d X In-person solicitations 2 a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or X Yes key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? No b If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization. (iii) Did (v) Amount naid

(i) Name and address of individual or entity (fundraiser)	(ii) Activity	fund have c or cor contrib	raiser ustody ntrol of utions?	(iv) Gross receipts from activity	to (or retained by) fundraiser listed in col. (i)	(vi) Amount paid to (or retained by) organization
SD&A TELESERVICES, INC	CONSULT AND SOLICIT FOR	Yes	No			
5757 W. CENTURY BLVD., SUITE	TELEFUNDRAISING		Х	1,034,600.	380,483.	654,117.
THE HOLMAN GROUP - 6240	ASSIST IN OBTAINING					
PRIMROSE AVENUE, LOS ANGELES,	SPONSORSHIPS WITH		х	35,000.	7,000.	28,000.
Total			•	1,069,600.	387,483.	682,117.
3 List all states in which the organizat or licensing.	ion is registered or licensed to solicit	contrib	utions	or has been notified	it is exempt from re	gistration
CA						

Schedule G (Form 990 or 990-EZ) 2014 SAN FRANCISCO SYMPHONY 94-1156284 Page 2 Fundraising Events. Complete if the organization answered "Yes" to Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000. (a) Event #1 **(b)** Event #2 (c) Other events (d) Total events MTT'S (add col. (a) through 3 OPENING GALABIRTHDAY CEL col. (c)) (event type) (event type) (total number) 3,831,727. 2,668,951. 1,177,406. 7,678,084. 1 Gross receipts 765<u>,873</u>. 3,399,126. 2,264,476. 6,429,475. 2 Less: Contributions 432,601. 404,475. 1,248,609. 3 Gross income (line 1 minus line 2) 411,533. 4 Cash prizes 5 Noncash prizes Direct Expenses 18,420. 8,465. 41,730. 68,615. 6 Rent/facility costs 7 Food and beverages 8 Entertainment 2,491,606. 1,376,685. 455,837. 659,084. 9 Other direct expenses 2,560,221. 10 Direct expense summary. Add lines 4 through 9 in column (d) 11 Net income summary. Subtract line 10 from line 3, column (d) -1,311,612. Gaming. Complete if the organization answered "Yes" to Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a. (b) Pull tabs/instant (d) Total gaming (add (a) Bingo (c) Other gaming Revenue bingo/progressive bingo col. (a) through col. (c)) Gross revenue 2 Cash prizes Direct Expenses Noncash prizes Rent/facility costs Other direct expenses Yes Yes % Yes 6 Volunteer labor No 7 Direct expense summary. Add lines 2 through 5 in column (d) 8 Net gaming income summary. Subtract line 7 from line 1, column (d) **9** Enter the state(s) in which the organization conducts gaming activities: a Is the organization licensed to conduct gaming activities in each of these states? **b** If "No," explain: _ 10a Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year? **b** If "Yes," explain:

Schedule G (Form 990 or 990-EZ) 2014 SAN FRANCISCO SYMPHONY 94-	1156284 Page 3
11 Does the organization conduct gaming activities with nonmembers?	Yes No
12 Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed	
to administer charitable gaming?	Yes No
13 Indicate the percentage of gaming activity conducted in:	1 1
a The organization's facility	13a 9
b An outside facility14 Enter the name and address of the person who prepares the organization's gaming/special events books and records:	13b 9
Lenter the name and address of the person who prepares the organization's gaming/special events books and records:	
Name	
Address	
15a Does the organization have a contract with a third party from whom the organization receives gaming revenue?	Yes No
b If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ and the amount	
of gaming revenue retained by the third party > \$	
c If "Yes," enter name and address of the third party:	
Name N	
Name	
Address ▶	
16 Gaming manager information:	
Name ▶	
Gaming manager compensation > \$	
Description of continuous stated N	
Description of services provided	
Director/officer Employee Independent contractor	
47. 14. 14. 17.17.17	
17 Mandatory distributions:a Is the organization required under state law to make charitable distributions from the gaming proceeds to	
retain the state gaming license?	Yes No
b Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the	
organization's own exempt activities during the tax year ▶ \$	
Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v), and Part III, II 15c, 16, and 17b, as applicable. Also provide any additional information (see instructions).	nes 9, 9b, 10b, 15b,
CCUENTILE C DADE T LINE OR LICE OF THE UTCUEST DATE FININDATSED	c.
SCHEDULE G, PART I, LINE 2B, LIST OF TEN HIGHEST PAID FUNDRAISERS)
(I) NAME OF FUNDRAISER: SD&A TELESERVICES, INC.	
(I) ADDRESS OF FUNDRAISER:	
5757 W. CENTURY BLVD., SUITE 300, LOS ANGELES, CA 90045	
(I) NAME OF FUNDRAISER: THE HOLMAN GROUP	
	00000
(I) ADDRESS OF FUNDRAISER: 6240 PRIMROSE AVENUE, LOS ANGELES, CA (II) ACTIVITY: ASSIST IN OBTAINING SPONSORSHIPS WITH CORPORATIONS	<u>90068</u> S
<u>, , </u>	-

Schedule G	(Form 990 or 990-EZ)	\mathtt{SAN}	FRANCISCO	SYMPHONY	94-1156284 Pa	age 4
Part IV	(Form 990 or 990-EZ) Supplemental Info	rmation	(continued)			
-						
-						
-						
-						
				4		
-						
-						

SCHEDULE I (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22.

➤ Attach to Form 990.

▶ Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public

OMB No. 1545-0047

Inspection Employer identification number 94-1156284 SAN FRANCISCO SYMPHONY

Part I General Information on Grants and Assist 1 Does the organization maintain records to substar						
1 Doos the organization maintain records to substan	atiata the amount of the gran					
Does the organization maintain records to substai	mate the amount of the grai	nts or assistance, the $\mathfrak g$	grantees' eligibility	y for the grants or assis	stance, and the selection	on
criteria used to award the grants or assistance?						X Yes No
2 Describe in Part IV the organization's procedures	for monitoring the use of gra	ant funds in the United	States.			
Part II Grants and Other Assistance to Domestic	Organizations and Domes	stic Governments. C	omplete if the org	anization answered "Y	es" to Form 990, Part I	V, line 21, for any
recipient that received more than \$5,000. Page 1	art II can be duplicated if add	ditional space is need	ed.		1	
1 (a) Name and address of organization or government (b)	EIN (c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
APTOS MIDDLE SCHOOL 105 APTOS AVENUE SAN FRANCISCO, CA 94127 94-6	000416 GOVERNMENT	0.	6,234.	FMV	TICKETS	TO PROVIDE THE COMMUNITY FREE ACCESS TO SELECT SYMPHONY PERFORMANCES
AP GIANNINI MIDDLE SCHOOL 3151 ORTEGA STREET SAN FRANCISCO, CA 94122 94-6	000416 GOVERNMENT	0.	38,141.	FMV		TO PROVIDE THE COMMUNITY FREE ACCESS TO SELECT SYMPHONY PERFORMANCES
LOWELL HIGH SCHOOL 1101 EUCALYPTUS DRIVE SAN FRANCISCO, CA 94132 94-6	000416 GOVERNMENT	0.	17,674.	FMV	TICKETS	TO PROVIDE THE COMMUNITY FREE ACCESS TO SELECT SYMPHONY PERFORMANCES
PRESIDIO MIDDLE SCHOOL 450 30TH AVENUE SAN FRANCISCO, CA 94121 94-6	000416 GOVERNMENT	0.	11,520.	FMV		TO PROVIDE THE COMMUNITY FREE ACCESS TO SELECT SYMPHONY PERFORMANCES
2 Enter total number of section 501(c)(3) and govern	ment organizations listed in	the line 1 table		1		• 4.
3 Enter total number of other organizations listed in						

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
			1		
Part IV Supplemental Information. Provide the information rec	uired in Part I, lin	ne 2, Part III, column	(b), and any other ac	ditional information.	
PART I, LINE 2:					
THE SYMPHONY DONATES TICKETS TO VA	RIOUS ORG	SANIZATIONS	S, PREDOMIN	ANTLY	
RELATED TO EDUCATION. SYMPHONY ST.	AFF MEMBE	ER(S) WORK	DIRECTLY W	ITH THE	
SCHOOLS AND ATTEND CONCERTS TO PER	SONALLY W	VELCOME THE	E TEACHERS	AND STUDENTS	
WHO ARE ATTENDING THESE CONCERTS.					

SCHEDULE J (Form 990)

Department of the Treasury

Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

➤ Attach to Form 990.
➤ Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047
2014

Open to Public Inspection

Name of the organization

SAN FRANCISCO SYMPHONY

 $Employer\ identification\ number \\ 94-1156284$

Pa	rt I Questions Regarding Compensation			
	·		Yes	No
1 a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990,			
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
-	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,			
	trustees, and officers, including the CEO/Executive Director, regarding the items checked in line 1a?	2		
	tradicios, and onlocis, molecumy the GES/Excoderio Birector, regarding the terms choosed in into ta.	_		
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's			
Ū	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to			
	establish compensation of the CEO/Executive Director, but explain in Part III.			
	X Compensation committee Written employment contract			
	Independent compensation consultant X Compensation survey or study			
	The period of the compensation committee X Approval by the board or compensation committee X			
	Approval by the board of compensation committee			
4	During the year did any payon listed in Farm 000. Part VII. Contian A. line 1s, with respect to the filing			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing			
	organization or a related organization:	4-	Х	
_	Receive a severance payment or change-of-control payment?	4a	X	
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b		Х
С	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		<u> </u>
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
_	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the revenues of:	_		v
	The organization?	5a		X
b	Any related organization?	5b		X
	If "Yes" to line 5a or 5b, describe in Part III.			
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the net earnings of:			7.7
	The organization?	<u>6a</u>		X
b	Any related organization?	6b		X
	If "Yes" to line 6a or 6b, describe in Part III.			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments			
	not described in lines 5 and 6? If "Yes," describe in Part III	7		X
8	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the			
	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		X
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53 4958-6/c/2	l a		l

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2014

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		(B) Breakdown of	W-2 and/or 1099-MI	SC compensation	(C) Retirement and other deferred	(D) Nontaxable	(E) Total of columns	(F) Compensation
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation	benefits	(B)(i)-(D)	in column (B) reported as deferred in prior Form 990
(1) BRENT ASSINK	(i)	470,919.	0.	6,936.	45,294.	19,489.	542,638.	0.
EXECUTIVE DIRECTOR	(ii)	0.	0.	0.	0.	0.	0.	0.
(2) JAMES KIRK	(i)	216,045.	0.	129.	10,757.	20,014.	246,945.	0.
CHIEF FINANCIAL OFFICER	(ii)	0.	0.	0.	0.	0.	0.	0.
(3) JOHN KIESER	(i)	205,662.	0.	129.	53,946.	920.	260,657.	0.
GENERAL MANAGER	(ii)	0.	0.	0.	0.	0.	0.	0.
(4) ANNE JOHNSON	(i)	304,904.	0.	45.	4,550.	869.	310,368.	0.
DIRECTOR, DEVELOPMENT	(ii)	0.	0.	0.	0.	0.	0.	0.
(5) RUSSELL KELBAN	(i)	201,595.	0.	46.	0.	9,410.	211,051.	0.
CHIEF MARKETING DIRECTOR	(ii)	0.	0.	0.	0.	0.	0.	0.
(6) ALEXANDER BARANTSCHIK	(i)	536,390.	0.	792.	65,376.	38,156.	640,714.	0.
CONCERTMASTER	(ii)	0.	0	0.	0.	0.	0.	0.
(7) CAREY BELL	(i)	266,444.	.0	120.	9,957.	15,894.	292,415.	0.
PRINCIPAL CLARINET	(ii)	0.	.0	0.	0.	0.	0.	0.
(8) JONATHAN VINOCOUR	(i)	261,177.	0	108.	6,820.	15,894.	283,999.	0.
PRINCIPAL VIOLA	(ii)	0.	0	0.	0.	0.	0.	0.
(9) MARK INOUYE	(i)	279,705.	0.	120.	19,550.	11,514.	310,889.	0.
PRINCIPAL TRUMPET	(ii)	0.	0.	0.	0.	0.	0.	0.
(10) RAGNAR BOHLIN	(i)	197,643.	0.	21,569.	5,175.	8,193.	232,580.	0.
CHORUS DIRECTOR	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)	_	_					
	(i)							
	(ii)							

Part III Supplemental Information
Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.
PART I, LINES 4A-B:
4A - THE GENERAL MANAGER RECEIVED A SEVERANCE PAYMENT OF \$212,237 IN
JANUARY OF 2015 AND THE DIRECTOR OF DEVELOPMENT RECEIVED A SEVERANCE
PAYMENT OF \$65,702 IN MARCH OF 2015.
4B - THE EXECUTIVE DIRECTOR PARTICIPATES IN A SUPPLEMENTAL NONQUALIFIED
RETIREMENT PLAN. SFS DID NOT CONTRIBUTE TO THE PLAN IN 2014.

SCHEDULE L

(Form 990 or 990-EZ)

Transactions With Interested Persons

Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

► Attach to Form 990 or Form 990-EZ.

Department of the Treasury Internal Revenue Service

▶ Information about Schedule L (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

2014
Open To Public

rm990. Inspection
Employer identification number

Name of the organization

SAN FRANCISCO SYMPHONY 94-1156284

	netit Transaction e organization answ	•						•		b.			
1 (a) Name of disqualified	(b) F	elationship betv			,	e) De	escription of tran	o o o ti o	_		(d)	Corre	cted?
(a) Name of disquaimed	u person	person and or	ganizatio	<u>1</u>	,	c) De	Scription of train	Sactio			Y	es	No
											+	+	
											_		
					<u> </u>								
2 Enter the amount of ta section 4958	ix incurred by the oi	· ·	•	•	•	•	•		> \$				
3 Enter the amount of ta	x, if any, on line 2, a	above, reimburs	ed by the	organiza	tion				> \$				
Part II Loans to a	nd/or From Inte	erested Pers	ons.										
Complete if the	e organization answ	vered "Yes" on F	orm 990-	EZ, Part	V, line 38a or F	orm	990, Part IV, lin	e 26; d	or if th	e orgar	nizatio	n	
reported an an	nount on Form 990	Part X, line 5, 6								A			
(a) Name of interested person	(b) Relationship with organization	(c) Purpose of loan	(d) Loan to from the organization	prin	e) Original cipal amount	(f) Balance due (g) In by boa commi			(h) Approved by board or committee?		(i) W agree	/ritten ment?	
			To Fr	om				Yes	No	Yes	No	Yes	No
													├
			-										-
						 							├
													┈
													├
													\vdash
otal					> \$	l				l			
Part III Grants or A	Assistance Ben				6.								
•	e organization answ						–						
(a) Name of interested	d person (b) Relationship interested pers the organization	on and		(c) Amount of assistance		(d) Type assistan				Purp	ose of ance	
									_				
									-+				
									+				
									-				
									+				
									\dashv				

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule L (Form 990 or 990-EZ) 2014

Schedule L (Form 990 or 990-EZ) 2014 SAN FRANCISCO SYMPHONY 94-1156284 Page 2 Part IV Business Transactions Involving Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c. (e) Sharing of (a) Name of interested person (b) Relationship between interested (c) Amount of (d) Description of organization's person and the organization transaction transaction revenues? Yes Nο DIXON DOLL BOARD MEMBER IS A G 250,000. DURING FISC X Part V Supplemental Information Provide additional information for responses to questions on Schedule L (see instructions) SCH L, PART IV, BUSINESS TRANSACTIONS INVOLVING INTERESTED PERSONS: (A) NAME OF PERSON: DIXON DOLL (B) RELATIONSHIP BETWEEN INTERESTED PERSON AND ORGANIZATION: BOARD MEMBER IS A GENERAL PARTNER IN A LIMITED PARTNERSHIP (C) AMOUNT OF TRANSACTION \$ 250,000. (D) DESCRIPTION OF TRANSACTION: DURING FISCAL 2014-15, THE SYMPHONY INVESTED \$250,000 IN A VENTURE CAPITAL PARTNERSHIP WHICH INVESTED IN A FUND THAT HAD A BOARD MEMBER AS A GENERAL PARTNER. THE BOARD MEMBER LEFT THE BOARD DURING THE YEAR. (E) SHARING OF ORGANIZATION REVENUES? = NO

SCHEDULE M (Form 990)

Noncash Contributions

OMB No. 1545-0047

Open To Public Inspection

Department of the Treasury Internal Revenue Service

▶ Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

➤ Attach to Form 990.

SAN FRANCISCO SYMPHONY

► Information about Schedule M (Form 990) and its instructions is at www.irs.gov/form990.

Name of the organization

Employer identification number 94-1156284

Pai	t I Types of Property							
	·	(a)	(b)	(c)		(d)		
		Check if	Number of	Noncash contribution	Method of		•	
		applicable	contributions or	amounts reported on Form 990, Part VIII, line 1g	noncash contr	ibution ar	nounts	S
1	Art - Works of art	X	1		FMV			
2	Art - Historical treasures		_	13,000.				
3	Art - Fractional interests							
4								
	Books and publications	Х		330,313.	ANNUAL SAI	ים פת.		TITE
5	Clothing and household goods	Λ		330,313.	MINOAL DAL	וא פענ	7 4 171	.101
6	Cars and other vehicles							
7	Boats and planes			4				
8	Intellectual property	X	103	3,004,902.	FMV			
9	Securities - Publicly traded		103	3,004,902.	F III V			
10	Securities - Closely held stock							
11	Securities - Partnership, LLC, or							
	trust interests							
12	Securities - Miscellaneous							
13	Qualified conservation contribution -							
	Historic structures			· ·				
14	Qualified conservation contribution - Other							
15	Real estate - Residential							
16	Real estate - Commercial							
17	Real estate - Other							
18	Collectibles							
19	Food inventory							
20	Drugs and medical supplies							
21	Taxidermy							
22	Historical artifacts							
23	Scientific specimens							
24	Archeological artifacts							
25	Other ► (FOOD/GOODS)	X	143		FMV			
26	Other ► (VIDEO SCREEN)	X	1	5,073.	FMV			
27	Other							
28	Other ()							
29	Number of Forms 8283 received by the organiz	ation during	the tax year for co	ontributions				
	for which the organization completed Form 828	33, Part IV, [Donee Acknowledg	gement 29				
							Yes	No
30a	During the year, did the organization receive by	contributio	n any property rep	orted in Part I, lines 1 throug	h 28, that it			
	must hold for at least three years from the date							
	exempt purposes for the entire holding period?	•				30a		Х
b	If "Yes," describe the arrangement in Part II.							
31	Does the organization have a gift acceptance p	olicy that re	quires the review o	of any non-standard contribu	tions?	31	Х	
	Does the organization hire or use third parties of							
	contributions?			•		32a		x
b	If "Yes," describe in Part II.							
33	If the organization did not report an amount in	column (c) f	or a type of proper	ty for which column (a) is che	ecked.			
	describe in Part II.	(5) 1	,	,	,			

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990. Schedule M (Form 990) (2014)

SCHEDULE O

(Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

► Attach to Form 990 or 990-EZ.
► Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990

2014
Open to Public Inspection

OMB No. 1545-0047

Name of the organization

SAN FRANCISCO SYMPHONY

Employer identification number 94-1156284

FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

RECOGNITION AS A MEANS OF ENSURING ITS ABILITY TO FULFILL ITS MISSION.

FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS:

GREAT PERFORMERS SERIES, MUSIC FOR FAMILIES AND THE CHAMBER MUSIC

SERIES. IN ADDITION, THE ORCHESTRA OFFERS FREE COMMUNITY CONCERTS, AN

ANNUAL SUMMER FESTIVAL AND DECEMBER HOLIDAY CONCERTS.

THE SYMPHONY PROVIDES AN EXTENSIVE ARRAY OF MUSIC EDUCATION PROGRAMS FOR YOUTH AND ADULTS, MOST OF WHICH ARE FREE OF CHARGE. FOR YOUNG THERE IS ADVENTURES IN MUSIC, A COMPREHENSIVE MUSIC EDUCATION PROGRAM IN EVERY SAN FRANCISCO PUBLIC ELEMENTARY SCHOOL SERVING OVER 25,000 CHILDREN AND CONCERTS FOR KIDS, REACHING NEARLY 35,000 SCHOOL CHILDREN EACH YEAR FROM AROUND THE GREATER BAY AREA. OTHER PROGRAMS INCLUDE A SPECIAL WEB SITE FOR CHILDREN, WWW.SFSKIDS.ORG, OFFERING YOUNGSTERS AROUND THE WORLD AN INTRODUCTION TO MUSIC, THE INSTRUMENT TRAINING PROGRAM FOR MIDDLE AND HIGH SCHOOL MUSIC STUDENTS; THE HOWARD SKINNER STUDENT FORUM, OFFERING GREATLY DISCOUNTED TICKETS TO COLLEGE STUDENTS; AND FREE TICKETS FOR HIGH SCHOOL AND COLLEGE MUSIC STUDENTS. FOR ADULTS, THE SYMPHONY PRESENTS INSIDE MUSIC TALKS, WHICH ARE FREE OF CHARGE BEFORE EACH CONCERT. OTHER PROGRAMS REACH ECONOMICALLY DISADVANTAGED BAY AREA RESIDENTS AND INCLUDE FREE OUTDOOR CONCERTS AND SEVERAL PROGRAMS DISTRIBUTING DISCOUNTED AND COMPLIMENTARY TICKETS. THE SYMPHONY'S WIDE-RANGING RECORDING AND MEDIA PROJECTS MAKE CLASSICAL MUSIC MORE ACCESSIBLE TO PEOPLE OF ALL AGES AND BACKGROUNDS, INCLUDING

NATIONAL PBS-TV SERIES OF DOCUMENTARIES AND CONCERTS

NATIONALLY

Name of the organization SAN FRANCISCO SYMPHONY Employer identification number 94-1156284

SYNDICATED RADIO PROGRAMS, AND INTERACTIVE WEBSITES.

FORM 990, PART VI, SECTION A, LINE 2:

TWO MEMBERS OF THE BOARD, DORIS FISHER AND SAKURAKO FISHER, ARE RELATED BY MARRIAGE.

FORM 990, PART VI, SECTION A, LINE 4:

THE ORGANIZATION UPDATED ITS BYLAWS DURING THE YEAR TO REMOVE A CLASS OF

VOTING MEMBERSHIP, MAKING THE BOARD OF GOVERNORS RESPONSIBLE FOR ALL

DECISIONS AND ACTIONS THAT PREVIOUSLY REQUIRED APPROVAL BY A MAJORITY OF

VOTING MEMBERS.

FORM 990, PART VI, SECTION B, LINE 11:

ON BEHALF OF THE BOARD OF GOVERNORS, THE AUDIT COMMITTEE SHALL HAVE THE

RESPONSIBILITY TO REVIEW THE SYMPHONY'S FORM 990 BEFORE FILING WITH THE

INTERNAL REVENUE SERVICE. THE COMMITTEE IS PROVIDED WITH A COMPLETE COPY

OF THE FILING, INCLUDING ALL SUPPORTING SCHEDULES AND ATTACHMENTS. A

MEETING OF THE AUDIT COMMITTEE (EITHER IN PERSON OR VIA ELECTRONIC MEANS)

SHALL BE HELD TO REVIEW THE 990 FORM WITH MANAGEMENT AND/OR THE PREPARERS.

ALL QUESTIONS, COMMENTS AND SUGGESTED REVISIONS SET FORTH BY THE AUDIT

COMMITTEE WILL BE DOCUMENTED ALONG WITH THE RESPONSES, IF APPLICABLE, AND

THE FILING UPDATED OR REVISED AS NECESSARY.

FORM 990, PART VI, SECTION B, LINE 12C:

THE SYMPHONY'S CONFLICT OF INTEREST POLICY COVERS GOVERNORS, OFFICERS,

EMPLOYEES, AND VOLUNTEERS OF THE SAN FRANCISCO SYMPHONY. THE POLICY IS

REVIEWED ANNUALLY BY THE AUDIT COMMITTEE, WHO SHALL HAVE FINAL AUTHORITY TO

DETERMINE WHAT MAY BE A CONFLICT OF INTEREST AND HOW TO ADDRESS THE

Name of the organization SAN FRANCISCO SYMPHONY SAN 54-1156284

CONFLICT.

EACH GOVERNOR, COMMITTEE MEMBER, OFFICER AND KEY EMPLOYEE IS REQUIRED TO

ANNUALLY COMPLETE A DISCLOSURE FORM IDENTIFYING CONFLICTS OF INTEREST. ONCE

IDENTIFIED, CONFLICTS OF INTEREST ARE ADDRESSED AS ESTABLISHED IN THE

SYMPHONY'S CONFLICT OF INTEREST POLICY. THE CHIEF FINANCIAL OFFICER OF THE

SYMPHONY MAINTAINS THE DISCLOSURE FORMS AND INSURES COMPLIANCE OF THE

ESTABLISHED POLICY.

GENERALLY, A CONFLICTED PARTY MAY NOT PARTICIPATE IN ANY DISCUSSIONS OR

DECISIONS ON MATTERS WHERE THEY MAY BE CONFLICTED. THE CONFLICTED PARTY IS

REQUIRED TO DISCLOSE ANY CONFLICTS OR POTENTIAL CONFLICTS ON THE MATTER

BEING CONSIDERED.

FORM 990, PART VI, SECTION B, LINE 15:

THE HUMAN RESOURCES COMMITTEE (COMMITTEE) OF THE BOARD OF GOVERNORS

DETERMINES THE COMPENSATION PACKAGE OF THE EXECUTIVE DIRECTOR (ED) AND THE

CHIEF FINANCIAL OFFICER (CFO) OF THE SYMPHONY.

THE COMMITTEE WILL MEET ANNUALLY TO REVIEW AND APPROVE THE COMPENSATION AND
BENEFIT PACKAGES FOR THE ED AND CFO. THE COMMITTEE RELIES ON COMPARABILITY

DATA PREPARED BY THE DIRECTOR OF HUMAN RESOURCES FOR THE SAME OR SIMILAR

POSITIONS IN COMPARABLE ORCHESTRAS IN THE UNITED STATES AND SIMILAR

POSITIONS FOR NON-PROFITS IN THE SAN FRANCISCO BAY AREA.

THE ED AND CFO ARE NOT PRESENT FOR ANY DELIBERATIONS OF THE COMMITTEE NOR

DO THEY HAVE ACCESS TO THE INFORMATION PRESENTED TO THE COMMITTEE BY THE

DIRECTOR OF HUMAN RESOURCES.

Name of the organization SAN FRANCISCO SYMPHONY	Employer identification number 94-1156284
FORM 990, PART VI, SECTION C, LINE 19:	
THE REQUIRED ORGANIZATIONAL DOCUMENTS OF THE SYMPHONY WILL	BE AVAILABLE
(FOR INSPECTION OR COPYING) AT DAVIES SYMPHONY HALL DURING	NORMAL BUSINESS
HOURS AT NO CHARGE. THE PUBLIC INSPECTION COPY OF THE SYM	IPHONY'S FORM 990
AND THE AUDITED FINANCIAL REPORTS, FROM THE PREVIOUS THREE	YEARS (AT A
MINIMUM), WILL BE AVAILABLE (FOR INSPECTION OR COPYING) AT	DAVIES SYMPHONY
HALL DURING NORMAL BUSINESS HOURS AT NO CHARGE. WHEN RESE	ONDING TO A
PUBLIC INSPECTION REQUEST FOR FINANCIAL STATEMENTS OR THE	FORM 990 BY
ANYONE, THE SYMPHONY SHALL FULFILL SUCH REQUEST IN A TIME!	Y FASHION WITHOUT
INQUIRING AS TO THE REASON FOR THE PUBLIC INSPECTION REQUE	ST. IN ADDITION,
THE SYMPHONY'S FORM 990 IS AVAILABLE TO THE PUBLIC ON THE	INTERNET AT
GUIDESTAR.	
FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS:	
CHANGE IN PENSION BENEFIT LIABILITIES	-10,167,186.
FORM 990, PART XII, LINE 2C:	
THE PROCESS HAS NOT CHANGED FROM THE PRIOR YEAR.	

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

Attach to Form 990.

Department of the Treasury Internal Revenue Service Name of the organization

Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

Open to Public Inspection

Employer identification number

	SAN FRANCISCO	SIMPHONI					94-TT 207	104		
Part I	Identification of Disregarded Entities Complete	e if the organization answered "Yes"	on Form 990, Part IV, line 33.							
	(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total incor	(e) me End-of-year	assets	s Direct contro entity			
Part II	Identification of Related Tax-Exempt Organizations during the tax year.	tions Complete if the organization ar	nswered "Yes" on Form 990,	Part IV, line 34 be	cause it had one o	r more re	elated tax-exem	ıpt		
	(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	Direc	(f) et controlling entity	ent	rolled ity?	
					301(6)(3))			Yes	No	

Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year. Part III

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)	(i)	(j)	(k)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign	Direct controlling entity	Predominant income (related, unrelated, excluded from tax under sections 512-514)	Share of total income	Share of end-of-year assets		ortionate itions?	amount in box	managing partner?	Percentage ownership
		country)		sections 512-514)			Yes	No	K-1 (Form 1065)	Yes No	
										\vdash	
							-			\vdash	
											<u> </u>

Identification of Related Organizations Taxable as a Corporation or Trust Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign	(d) Direct controlling entity	(e) Type of entity (C corp, S corp,	(f) Share of total income	end-of-year	(h) Percentage ownership	512(b	tion b)(13) rolled tity?
		country)		or trust)		assets			No
POOLED INCOME FUND									
DAVIES SYMPHONY HALL, 201 VAN NESS AVENUE									
SAN FRANCISCO, CA 94102	TRUST	CA		TRUST					X
CRUT #1									
DAVIES SYMPHONY HALL, 201 VAN NESS AVENUE]								
SAN FRANCISCO, CA 94102	TRUST	CA		TRUST					Х
UNITRUST									
DAVIES SYMPHONY HALL, 201 VAN NESS AVENUE]								
SAN FRANCISCO, CA 94102	TRUST	CA		TRUST					Х
CHARITABLE REMAINDER TRUST (6)									
DAVIES SYMPHONY HALL, 201 VAN NESS AVENUE]								
SAN FRANCISCO, CA 94102	TRUST	CA		TRUST					Х

Yes No

Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

Part V Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

а	a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity			1a	X					
	b Gift, grant, or capital contribution to related organization(s)			1b	X					
С	c Gift, grant, or capital contribution from related organization(s)			1c	Х					
	d Loans or loan guarantees to or for related organization(s)			1d	X					
	Loans or loan guarantees by related organization(s)			1e	X					
		4								
f	f Dividends from related organization(s)			1f	X					
	g Sale of assets to related organization(s)			1g	X					
	h Purchase of assets from related organization(s)			1h	X					
	i Exchange of assets with related organization(s)			1i	X					
j	j Lease of facilities, equipment, or other assets to related organization(s)			1j	X					
k Lease of facilities, equipment, or other assets from related organization(s)										
Performance of services or membership or fundraising solicitations for related organization(s)										
m Performance of services or membership or fundraising solicitations by related organization(s)										
	n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)			1n	X					
Sharing of paid employees with related organization(s)										
р	P Reimbursement paid to related organization(s) for expenses			1p	X					
q Reimbursement paid by related organization(s) for expenses										
r	r Other transfer of cash or property to related organization(s)			1r	X					
s	s Other transfer of cash or property from related organization(s)			1s	X					
2	If the answer to any of the above is "Yes," see the instructions for information on who must comple	te this line, including covered r	elationships and transaction thresholds.							
	(a) Name of related organization (b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount invol	ved						
1)										
2)										
3)										
4)										
-,										
5)										
C)										
6) 2010	•		California D	(Form Of	2012					
3216	163 08-14-14		Schedule R	(Lorm 98	JU) 2014					

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512-514)	Are all partners sec. 501(c)(3) orgs.?	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations Yes No	General or managing partner?	(k) Percentage ownership
					1				

Form 990-T Exempt Organization Business Income Tax Retu							ו	OMB No. 1545-0687		
			(and proxy ta				_			
		For ca	lendar year 2014 or other tax year beginning $\underline{\mathtt{SE}}$				<u>.5</u> .	<i>2</i> N14		
	tment of the Treasury		▶ Information about Form 990-T and it		-		-	Open to Public Inspection for		
	al Revenue Service		Do not enter SSN numbers on this form a			<u>ation is a 501(c)(3)</u>		501(c)(3) Organizations Only oyer identification number		
A L	Check box if address changed		Name of organization (Check box it	f name changed	and see instructions.)		Emp	loyees' trust, see		
<u>В</u> Б	xempt under section	Print	SAN FRANCISCO SYMPH	HONY			و ا	4-1156284		
]501(c)(3)	or	Number, street, and room or suite no. If a		structions.		E Unrelated business activity of (See instructions.)			
	408(e) 220(e)	Туре	DAVIES SYMPHONY HAI				(366)	ilistructions.)		
	408A 530(a)		City or town, state or province, country, a							
	529(a)		SAN FRANCISCO, CA	94102-4	585		900	002 900099		
C Bo	ok value of all assets end of year 27799634.		p exemption number (See instructions.)		7		Г			
		•	k organization type X 501(c) co		501(c) trust STATEMENT 1	401(a) trust		Other trust		
			ary unrelated business activity. ooration a subsidiary in an affiliated group o				Ye	es X No		
			tifying number of the parent corporation.		nary controlled group:			55 <u>21</u> NO		
			JIM KIRK, CFO		Teleph	one number 🕨 (415) 552-8000		
			de or Business Income		(A) Income	(B) Expense		(C) Net		
1 a	Gross receipts or sale	es								
b	Less returns and allo	wances	c Balance	► 1c						
2	Cost of goods sold (S	Schedule	A, line 7)	2						
3	Gross profit. Subtrac									
4 a			ch Schedule D)							
b			Part II, line 17) (attach Form 4797)							
C			sts		66,606			66.606		
5			ips and S corporations (attach statement)		66,606.			66,606.		
6					37,847.			37,847.		
7			me (Schedule E)							
8			and rents from controlled organizations (Sch							
9			on 501(c)(7), (9), or (17) organization (Sche							
10 11			ome (Schedule I)							
12	Other income (See in	etruction	e J)s; attach schedule)							
13			gh 12		104,453.			104,453.		
	rt II Deduction	ns No	ot Taken Elsewhere (See instruc							
			utions, deductions must be directly co			income.)				
14	Compensation of of	ficers, di	rectors, and trustees (Schedule K)				14			
15	Salaries and wages						15	4,288.		
16							16			
17							17			
18							18	4 505		
19	Taxes and licenses		G. T. S.		4 655 653		19	1,525.		
20		•	e instructions for limitation rules) STA			EMENT 2	20	9,444.		
21	Depreciation (attach	Form 4	562)		21		-			
22			n Schedule A and elsewhere on return				22b 23			
23 24			mpensation plans				24			
25			IIIpelisation plans				25			
26			chedule I)				26			
27			hedule J)				27			
28	Other deductions (a	ttach sch	nedule)		SEE STAT	EMENT 3	28	3,197.		
29	Total deductions		44.0				29	18,454.		
30			ncome before net operating loss deduction.				30	85,999.		
31			ı (limited to the amount on line 30)				31			
32			ncome before specific deduction. Subtract I				32	85,999.		
33	Specific deduction (Generall	y \$1,000, but see line 33 instructions for ex	cceptions)			33	1,000.		
34		taxable	$\ensuremath{\text{income}}$. Subtract line 33 from line 32. If li	ne 33 is greater t	han line 32, enter the sn	naller of zero or		0.4.000		
	line 32						34	84,999.		

Part	: 111	Tax Computation										
35	Orga	nizations Taxable as Corporat	i ons . See in	structions for tax c	omputa	ation.						
	Contr	olled group members (section	s 1561 and 1	1563) check here	▶ [See instructions	and:					
	a Enter	your share of the \$50,000, \$2	5,000, and \$	9,925,000 taxable i	ncome	brackets (in that ord	er):					
	(1)	 \$	(2) \$			(3) \$						
	b Enter	organization's share of: (1) A	dditional 5%	tax (not more than	\$11,7	50) \$						
	(2) A	dditional 3% tax (not more tha	n \$100,000)			\$						
		ne tax on the amount on line 3							▶ 350	;	17,1	50.
36		s Taxable at Trust Rates. See										
		Tax rate schedule or	Schedule D ((Form 1041)					▶ 36			
37	Proxy	tax. See instructions							▶ 37			
38		native minimum tax							. 38			
39	<u>Total</u>	. Add lines 37 and 38 to line 3	5c or 36, whi	chever applies					39		17,1	50.
Part	: IV	Tax and Payments										
40	a Forei	gn tax credit (corporations atta	ich Form 111	18; trusts attach For	m 111	6)	. 40a					
		credits (see instructions)										
	c Gene	ral business credit. Attach Forr	m 3800				40c					
		t for prior year minimum tax (a										
	e Total	credits. Add lines 40a throug	h 40d						. 406	9		
41	Subtr	act line 40e from line 39							. 41		17,1	<u>50.</u>
42	Other	taxes. Check if from: Fo	rm 4255 🗌	Form 8611] Forr	m 8697 Form 8	8866	Other (attach schedu				
43	Total	tax. Add lines 41 and 42							. 43		17,1	<u>50.</u>
44	a Paym	ents: A 2013 overpayment cr	edited to 201	4			44a	21,64	1.			
	b 2014	estimated tax payments					44b					
	c Tax d	eposited with Form 8868					44c					
		gn organizations: Tax paid or v										
	e Backı	up withholding (see instruction	ns)				44e					
	f Credi	t for small employer health ins	urance prem	iums (Attach Form	8941)		. 44f					
	g Other	credits and payments:		Form 2439								
		Form 4136		Form 2439 Other		Total	► 44g					
45		payments. Add lines 44a thro									21,6	<u>41.</u>
46		ated tax penalty (see instruction										
47	Tax d	ue. If line 45 is less than the t	otal of lines 4	43 and 46, enter am	ount o	wed					A A	0.1
48		payment. If line 45 is larger th						Refunded	48		4,4	<u>91.</u> 0.
Part	· V	the amount of line 48 you war Statements Regardir	na Certai	n Activities a	nd C				49			0.
		e during the 2014 calendar ye					•	•	account	(hank	Yes	No
	-	or other) in a foreign country		-		-					163	INU
								port of Foreign bank	and mia	Ποιαι		х
2	uring the t	If YES, enter the name of the ax year, did the organization receive nstructions for other forms the organ	a distribution fr	rom, or was it the grant	or of, or	transferor to, a foreign tru	ust?				-	X
		amount of tax-exempt interest										
Sche	dule	A - Cost of Goods So	old. Enter	method of invent	ory va	luation > N/	Ά					
		at beginning of year	1			Inventory at end of y	/ear		6			
	urchases		2			Cost of goods sold.						
3 C	ost of lal	oor	3			from line 5. Enter he	ere and in I	Part I, line 2	. 7			
		ection 263A costs (att. schedule)	4a		8	Do the rules of secti	on 263A (with respect to	-		Yes	No
b 0	ther cos	ts (attach schedule)	4b			property produced o	or acquired	for resale) apply to				
5 T	otal. Ad	d lines 1 through 4b	5			the organization?						
٥.		nder penalties of perjury, I declare that rrect, and complete. Declaration of p							wledge an	d belief, it is	true,	
Sign		rroot, and complete. Declaration of p	oroparor (outlor t	. I arrayayar	on an in		a ci riao ariy i	mowicage.	May the	IRS discuss	this return v	vith
Here		21 1 1				CFO				arer shown b	`	
		Signature of officer		Date		Title				ons)? X	Yes	No
		Print/Type preparer's name		Preparer's sigi	nature	[Date	Check		TIN		
Paid	i							self- employ		D0000		
	oarer	JOHN PANETTA	TNO							P0036		1
Use	Only	Firm's name ► ARMAN			<u> </u>	CUE EVV		Firm's EIN		94-62	1484	т
		Firm's address ► SAN		COSTA BLV				Phone no.	925	_790_	2600	

Form 990-T (2014) SAN FR	ANCISCO SYM	IPHONY				94-11		
Schedule C - Rent Inco	me (From Real	Property a	nd Personal P	ropert	y Leased	d With Real Pro	pert	y) (see instructions)
1. Description of property								
(1) EQUIPMENT/INS	TRUMENT REN	TAL						
(2)								
(4)								
	2. Rent receive	ed or accrued						
(a) From personal property (if rent for personal property 10% but not more the	is more than	` ' of rent	eal and personal property for personal property exc e rent is based on profit of	eeds 50% c	entage or if	3(a) Deductions directions 2(a	ctly conn a) and 2(b	ected with the income in) (attach schedule)
(1)				37	,847.			
(2)					•			
(3)								
(4)								
Total	0.	Total		37	,847.			
(c) Total income. Add totals of co	lumns 2(a) and 2(b). En	ter			,847.	(b) Total deductions Enter here and on page 1 Part I, line 6, column (B)		0.
Schedule E - Unrelated	Debt-Financed	Income (s	see instructions)	3,	,017.	Trait i, line o, column (b)		<u></u>
		(0	2. Gross inc	ome from		3. Deductions directly of to debt-fin		
1. Description of	f debt-financed property		or allocable financed p		(a)	Straight line depreciation (attach schedule)		(b) Other deductions (attach schedule)
(4)							_	
(1)								
(2)					_			
(3)					_		_	
(4) 4. Amount of average acquisition debt on or allocable to debt-finance property (attach schedule)	ed of or a	adjusted basis illocable to nced property	6. Column 4 by colum			7. Gross income reportable (column		8. Allocable deductions (column 6 x total of columns
property (attach schedule)		schedule)				2 x column 6)		3(a) and 3(b))
(1)					%			
(2)					%			
(3)				(%			
(4)				(%			
Totals						nter here and on page 1, Part I, line 7, column (A).	0.	Enter here and on page 1, Part I, line 7, column (B).
Total dividends-received deduct		8						0.
Schedule F - Interest, A	Annuities, Royalt	ies, and R	ents From Co	ntrolle	d Organi	izations (see ir	nstruct	
			empt Controlled O					
1. Name of controlled organization	Employer ide numb	ntification N	3. Net unrelated income oss) (see instructions)		4. of specified ments made	5. Part of column 4 included in the cont organization's gross	rolling	6. Deductions directly connected with income in column 5
(1)								
(2)								
(3)								
(4)								
Nonexempt Controlled Organiz	zations	·		l .				
7. Taxable Income	8. Net unrelated incom (see instructions		Total of specified payr made	nents	in the con	column 9 that is included trolling organization's gross income		Deductions directly connected with income in column 10
(1)								
(2)								
(3)								
(4)								

Totals .

Add columns 5 and 10.

Enter here and on page 1, Part I, line 8, column (A).

0.

Add columns 6 and 11.
Enter here and on page 1, Part I,
line 8, column (B).

Schedule G - Investment (see instr		section 50) I (C)(7),	, (9), or (17) Org	janizatio	on			
1. Description of income				2. Amount of income	3. Ded directly of (attach s	onnected	4. Set-asio		5. Total deductions and set-asides (col. 3 plus col. 4)
(1))								
(2)									
(3)									
(4)									
				inter here and on page 1, Part I, line 9, column (A).					Enter here and on page 1, Part I, line 9, column (B).
Totals			▶	0.					0.
Schedule I - Exploited I (see instru		Income,	Other T	han Advertisin	g Incon	ne			
1. Description of exploited activity	2. Gross unrelated business income from trade or business	3. Expendirectly connount with product of unrelated business income.	ected ction ed	4. Net income (loss) from unrelated trade or business (column 2 minus column 3). If a gain, compute cols. 5 through 7.			6. Expens attributable column	e to	7. Excess exempt expenses (column 6 minus column 5, but not more than column 4).
(1)									
(2)									
(3)									
(4)									
	Enter here and on page 1, Part I, line 10, col. (A).	Enter here a page 1, Pa line 10, col	art I,						Enter here and on page 1, Part II, line 26.
Totals	0.		0.						0.
Schedule J - Advertisir		nstructions)							
Part I Income From F	Periodicals Repo	orted on a	a Conso	olidated Basis					
1. Name of periodical	2. Gross advertising income		Direct ing costs	4. Advertising gain or (loss) (col. 2 minus col. 3). If a gain, comput cols. 5 through 7.		culation	6. Readersh costs	nip	7. Excess readership costs (column 6 minus column 5, but not more than column 4).
(1)									
(2)									
(3)									
(4)									
Totals (carry to Part II, line (5))	▶	0.	0.						0.
	Periodicals Report 7 on a line-by-line ba		Separ	ate Basis (For e	each perio	dical listed	in Part II, fill	l in	
1. Name of periodical	Name of periodical advertising income		Direct ing costs	4. Advertising gain or (loss) (col. 2 minus col. 3). If a gain, comput cols. 5 through 7.		culation	6. Readership costs		7. Excess readership costs (column 6 minus column 5, but not more than column 4).
(1)									
(2)									
(3)									
(4)									
Totals from Part I		0.	0.	-					0.
line 11, col. (A).			1, Part I, , col. (B).	Part I, ol. (B).					Enter here and on page 1, Part II, line 27.
Totals, Part II (lines 1-5)			0 . ors, and	Trustees (see	instruction	ns)			0.
1. Name				2. Title	3. Percent of time deveted to 4. Comp			ensation attributable elated business	
						Dusiness	%		
(2)							%		
(3)							%		
(4)					%				
Total. Enter here and on page 1, P	art II, line 14						•		0.